

Presentation of Q2 FY2025 Financial Results

November 4, 2025

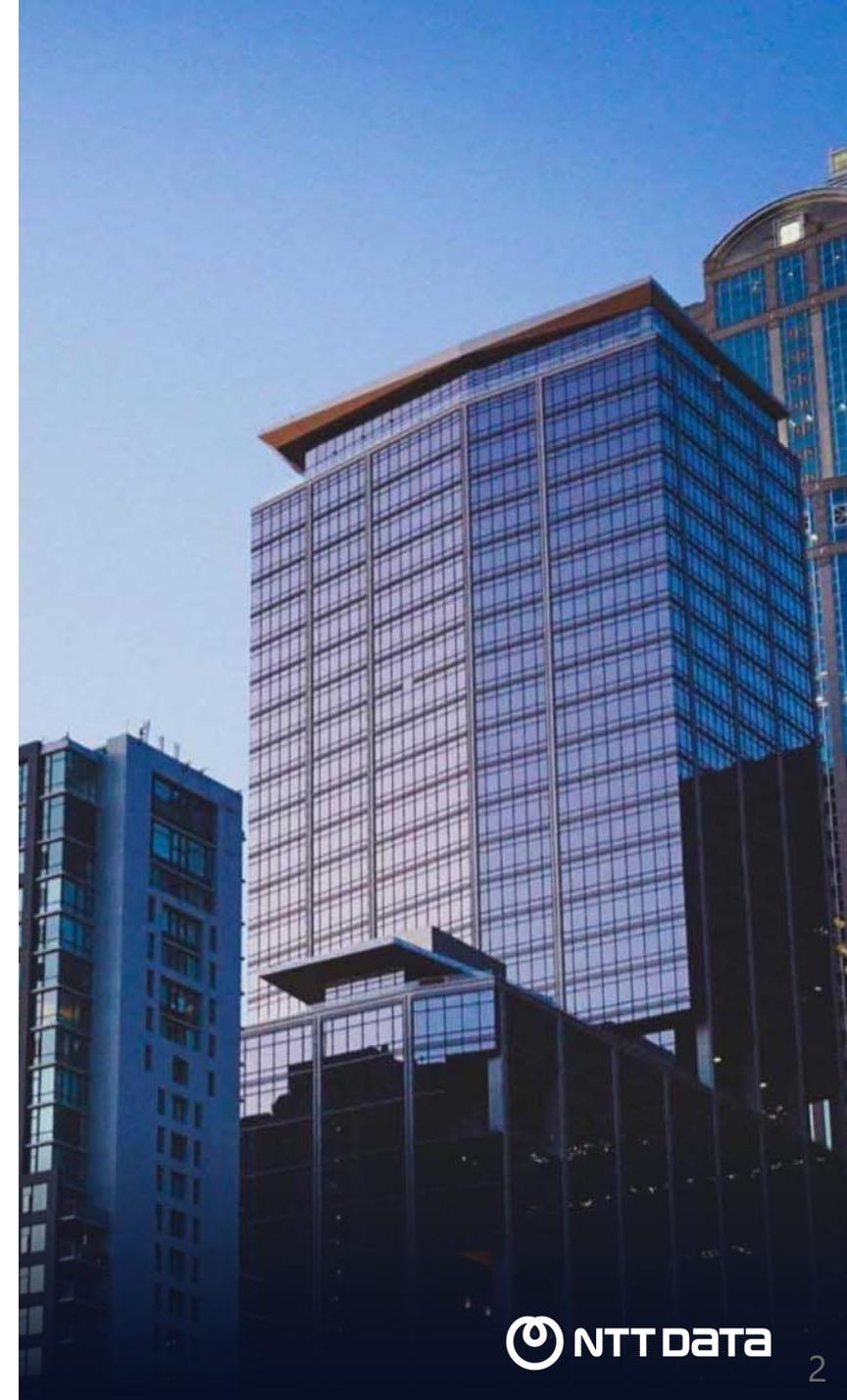
NTT DATA Group Corporation

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Disclaimer

- * Forward-looking statements herein are based on currently available information. Actual results may differ due to various factors such as changes in the economies in Japan and overseas, trends in the information services industry, the advent of new services, and technological advancements. Accordingly, the Group does not guarantee the accuracy of its future performance.
- * Services, products, etc., mentioned herein are registered trademarks or trademarks of the NTT DATA Group and/or other companies.



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Results for the Second Quarter of the Fiscal Year Ending March 31, 2026

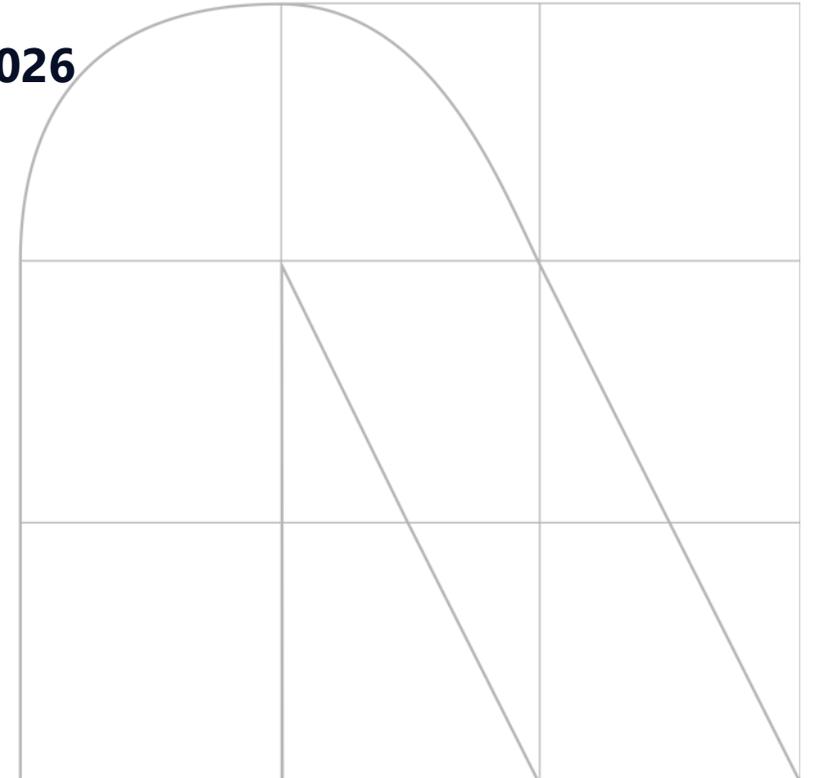
1. Results for the Second Quarter of the Fiscal Year Ending March 31, 2026

- Results for the First Half (Apr-Sep) | Summary of YoY Changes
- New Orders Received | YoY Changes
- Net Sales | YoY Changes
- Operating Profit | YoY Changes

2. Breakdown of Business Results

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Results for the First Half (Apr-Sep) | Summary of YoY Changes

- Net sales and operating profit both increased year on year.
- New orders received also increased as we acquired large-scale orders both in Japan and abroad.

(Unit: billions of yen)

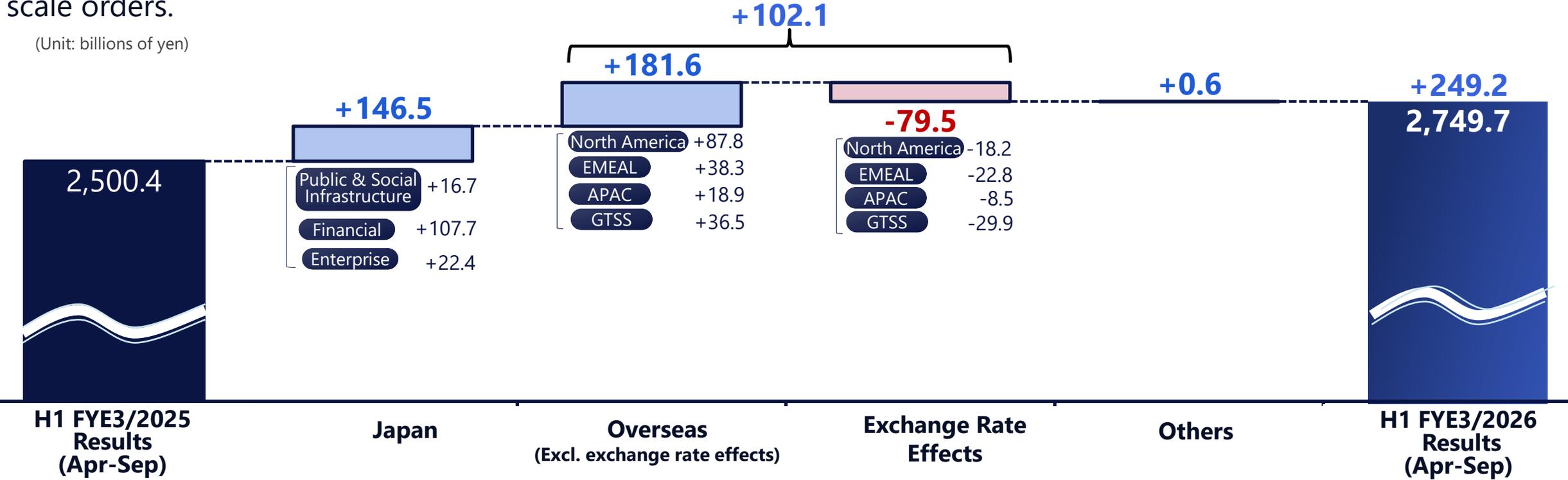
	H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	YoY (Amount)	YoY (Rate)	FYE3/2026 Forecasts	Progress Toward Forecasts (Rate)
Net Sales	2,240.1	2,360.5	+120.4	+5.4%	4,936.7	47.8%
Operating Profit (Operating Profit Margin)	149.0 (6.7%)	269.0 (11.4%)	+120.0 (+4.7P)	+80.5%	522.0 (10.6%)	51.5%
Profit*	53.7	155.6	+101.8	+189.6%	266.0	58.5%
New Orders Received	2,500.4	2,749.7	+249.2	+10.0%	4,720.0 <small>Excl. DC Business</small>	-
<Excluding new orders received for the DC business>	<2,040.4>	<2,269.4>	<+229.0>	<+11.2%>	<4,720.0>	<48.1%>

- Up to the previous quarter (Q1 FYE3/2026), this table presented only profit attributable to shareholders of NTT DATA. Starting this quarter (Q2 FYE3/2026), it provides profit including non-controlling interests.

New Orders Received | YoY Changes (H1 and Q2 FYE3/2026)

New orders received increased both in the Japan and Overseas segments, buoyed by the acquisition of large-scale orders.

(Unit: billions of yen)



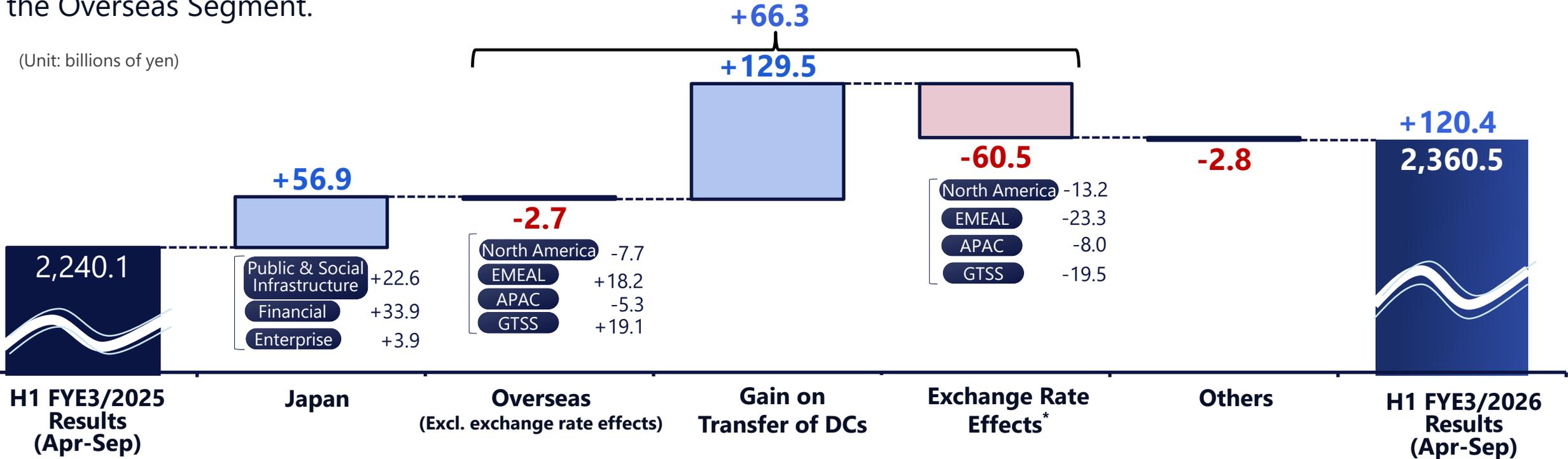
New Orders Received	H1 FYE3/2025		YoY Comparison	FYE3/2026 Forecasts		2025 Apr-Sep Progress Toward Forecasts		Q2 FYE3/2026		YoY Comparison
	(Apr-Sep)	(Apr-Sep)		(Apr-Sep)	(Jul-Sep)	(Jul-Sep)	(Jul-Sep)	(Jul-Sep)		
Total	2,500.4	2,749.7	+249.2	Excl. DC business 4,720.0	-	1,036.1	1,624.0	+587.9		
Japan	876.2	1,022.7	+146.5	1,810.0	56.5%	412.1	500.9	+88.8		
Overseas*	1,617.7	1,719.7	+102.1	Excl. DC business 2,900.0	-	620.4	1,119.4	+498.9		
Others	6.6	7.2	+0.6	10.0	72.0%	3.6	3.8	+0.1		

* Of the total, new orders received for the DC business amounted to ¥460.0 billion for H1 FYE3/2025 (Apr-Sep) and ¥480.2 billion for H1 FYE3/2026 (Apr-Sep). FYE3/2026 Forecasts does not include such figure for the DC business.

Net Sales | YoY Changes (H1 and Q2 FYE3/2026)

Net sales increased, driven by the expansion of the Japan Segment and gain on the transfer of data centers in the Overseas Segment.

(Unit: billions of yen)



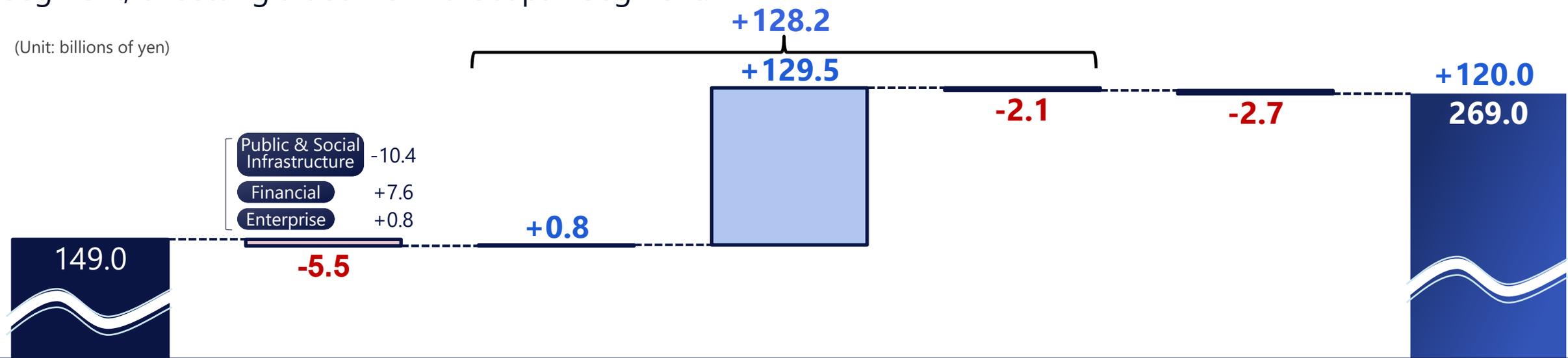
Net Sales	H1 FYE3/2025 Results (Apr-Sep)		H1 FYE3/2026 Results (Apr-Sep)		YoY Comparison	FYE3/2026 Forecasts	2025 Apr-Sep Progress Toward Forecasts	Q2 FYE3/2026 Results (Jul-Sep)		YoY Comparison
	H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	YoY Comparison	Q2 FYE3/2025 (Jul-Sep)				Q2 FYE3/2026 (Jul-Sep)		
Total	2,240.1	2,360.5	+120.4	4,936.7	47.8%	1,128.0	1,256.1	+128.1		
Japan	886.6	943.6	+56.9	1,959.0	48.2%	465.4	485.5	+20.1		
Overseas	1,371.2	1,437.5	+66.3	3,052.7	47.1%	673.6	782.3	+108.6		
Others	-17.7	-20.6	-2.8	-75.0	-	-11.0	-11.6	-0.6		

* Exchange Rate Effects refers to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units. The average rate against USD is JPY152.78 for H1 FYE3/2025 (Apr-Sep) and JPY146.03 for H1 FYE3/2026 (Apr-Sep), while Gain on Transfer of DCs is based on the transaction-date rate of JPY147.03.

Operating Profit | YoY Changes (H1 and Q2 FYE3/2026)

Operating profit increased overall as gain on the transfer of data centers contributed to growth in the Overseas Segment, offsetting a decline in the Japan Segment.

(Unit: billions of yen)



H1 FYE3/2025 Results (Apr-Sep)

Japan

Overseas (Excl. exchange rate effects)

Gain on Transfer of DCs

Exchange Rate Effects*

Others

H1 FYE3/2026 Results (Apr-Sep)

(Unit: billions of yen)

Operating Profit (Operating Profit Margin)	H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	YoY Comparison	FYE3/2026 Forecasts	2025 Apr-Sep Progress Toward Forecasts	Q2 FYE3/2025 (Jul-Sep)	Q2 FYE3/2026 (Jul-Sep)	YoY Comparison
Total	149.0 (6.7%)	269.0 (11.4%)	+120.0 (+4.7P)	522.0 (10.6%)	51.5%	90.4 (8.0%)	211.2 (16.8%)	+120.8 (+8.8P)
Japan	86.0	80.5	-5.5	212.0	38.0%	54.1	45.2	-8.9
Overseas	47.5	175.7	+128.2	307.0	57.2%	30.0	160.6	+130.6
Others	15.5	12.8	-2.7	3.0	-	6.2	5.4	-0.8

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Breakdown of Business Results

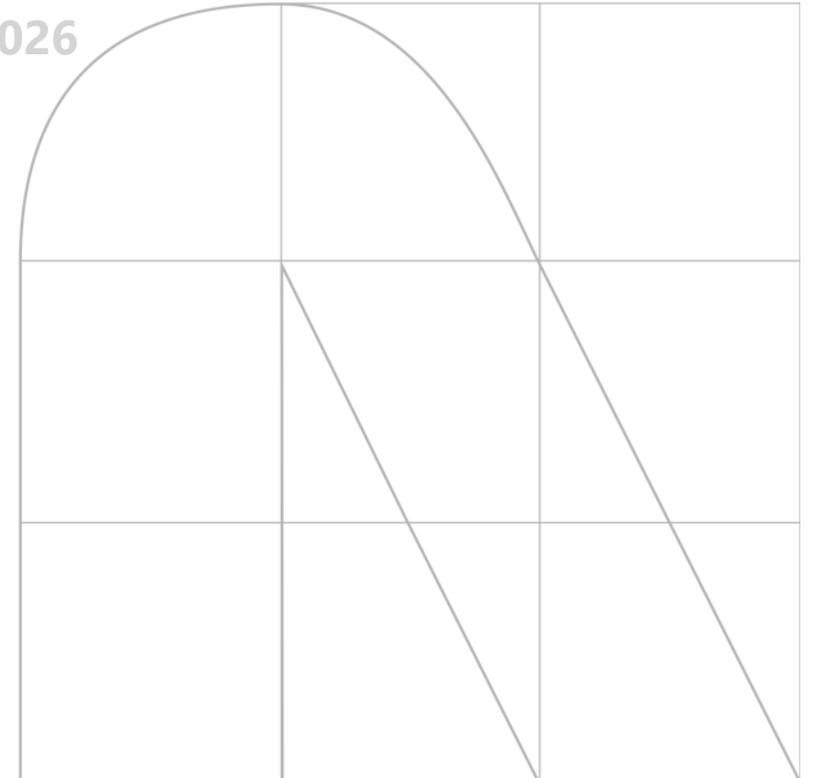
1. Results for the Second Quarter of the Fiscal Year Ending March 31, 2026

2. Breakdown of Business Results

- Breakdown of Japan Segment Results
- Breakdown of Overseas Segment Results
- Overseas Segment | Progress in Overseas Business Transformation
- Overseas Segment | DC Business Investments
- Overseas Segment | Orders Received and Operating Results for the DC Business

3. Focus Areas for Quality Growth

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Breakdown of Japan Segment Results

- **New orders received** in all 3 businesses increased year on year, boosted mainly by large-scale orders acquired for the Financial business.
- **Net sales** also increased in all the businesses, thanks to increased projects for such fields as Telecom and Utility, and Regional Financial Institutions, Cooperative Financial Institutions.
- **Operating profit** in the Public & Social Infrastructure business declined due chiefly to an increase in SG&A expenses and the absence of highly profitable projects for Central Government and Related Agencies seen in the previous year.

(Unit: billions of yen)

		H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	YoY Comparison	FYE3/2026 Forecasts	2025 Apr-Sep Progress Toward Forecasts	Q2 FYE3/2025 (Jul-Sep)	Q2 FYE3/2026 (Jul-Sep)	YoY Comparison
New Orders Received		876.2	1,022.7	+146.5	1,810.0	56.5%	412.1	500.9	+88.8
Repost	Public & Social Infrastructure	389.8	406.5	+16.7	691.0	58.8%	169.0	175.3	+6.3
	Financial	261.6	369.3	+107.7	641.0	57.6%	128.7	191.5	+62.8
	Enterprise	182.3	204.6	+22.4	410.0	49.9%	88.4	113.7	+25.3
Net Sales		886.6	943.6	+56.9	1,959.0	48.2%	465.4	485.5	+20.1
Repost	Public & Social Infrastructure	347.2	369.9	+22.6	866.0	42.7%	185.1	193.6	+8.5
	Financial*	324.1	358.0	+33.9	749.0	47.8%	166.2	185.0	+18.8
	Enterprise	279.0	282.9	+3.9	554.0	51.1%	146.6	143.6	-3.1
Operating Profit (Operating Profit Margin)		86.0(9.7%)	80.5(8.5%)	-5.5(-1.2P)	212.0 (10.8%)	38.0%	54.1 (11.6%)	45.2(9.3%)	-8.9(-2.3P)
Repost	Public & Social Infrastructure	42.9(12.3%)	32.5(8.8%)	-10.4(-3.6P)	120.0 (13.9%)	27.1%	26.1(14.1%)	17.5(9.0%)	-8.7(-5.1P)
	Financial	33.5(10.3%)	41.1(11.5%)	+7.6(+1.1P)	85.0(11.3%)	48.3%	18.3(11.0%)	22.0(11.9%)	+3.6(+0.8P)
	Enterprise	30.9(11.1%)	31.7(11.2%)	+0.8(+0.1P)	68.0(12.3%)	46.6%	17.7(12.1%)	17.0(11.8%)	-0.7(-0.2P)

* For net sales of the Financial business for FYE3/2025 results, the assumptions for the elimination of intercompany transactions have been revised to match those for FYE3/2026 Forecasts, pushing down the figures by ¥22.4 billion for H1 FYE3/2025 (Apr-Sep) and by ¥10.9 billion for Q2 FYE3/2025 (Jul-Sep).

Breakdown of Overseas Segment Results

- **New orders received** increased in all four units as we acquired several large-scale orders in North America and one of the largest-ever order for Global Technology and Solution Services ("GTSS").
- **Net sales** in North America and APAC decreased, although the DC business under GTSS continued robust.
- **EBITA** in North America, EMEAL, and APAC declined, while that in GTSS rose, backed by the strong performance of the DC and SAP businesses.

(Unit: billions of yen)

		H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	YoY (Amount)	Excl. Exchange Rate Effects*3	Exchange Rate Effects*3	FYE3/2026 Forecasts	Progress Toward Forecasts	Q2 FYE3/2025 (Jul-Sep)	Q2 FYE3/2026 (Jul-Sep)	YoY (Amount)
New Orders Received*4		1,617.7	1,719.7	+102.1	+181.6	-79.5	Excl. DC business 2,900.0	—	620.4	1,119.4	+498.9
Repost	North America	324.3	393.9	+69.6	+87.8	-18.2	798.0	49.4%	176.6	237.5	+60.9
	EMEAL	478.5	494.1	+15.5	+38.3	-22.8	1,267.0	39.0%	223.8	256.0	+32.2
	APAC	173.9	184.2	+10.4	+18.9	-8.5	478.0	38.5%	79.7	93.7	+14.0
	GTSS	641.0	647.6	+6.6	+36.5	-29.9	Excl. DC business 357.0	—	140.3	532.2	+391.9
Net Sales		1,371.2	1,437.5	+66.3	+126.7	-60.5	3,052.7	47.1%	673.6	782.3	+108.6
Repost	North America	306.9	285.9	-20.9	-7.7	-13.2	640.0	44.7%	152.1	148.6	-3.5
	EMEAL	508.6	503.5	-5.1	+18.2	-23.3	1,100.0	45.8%	248.6	257.9	+9.4
	APAC	185.4	172.2	-13.2	-5.3	-8.0	408.0	42.2%	92.5	90.1	-2.5
	GTSS	423.3	552.2	+129.0	+148.5	-19.5	1,038.7	53.2%	205.3	340.2	+134.9
EBITA*2 (EBITA Margin)		73.4(5.4%)	203.2(14.1%)	+129.8(+8.8p)	+133.2	-3.4	364.0(11.9%)	55.8%	42.7(6.3%)	174.5(22.3%)	+131.8
Repost	North America	18.0(5.9%)	16.6(5.8%)	-1.5(-0.1p)	-0.7	-0.8	61.0(9.5%)	27.2%	10.2(6.7%)	8.3(5.6%)	-1.9
	EMEAL	22.7(4.5%)	20.4(4.0%)	-2.4(-0.4p)	-1.4	-0.9	70.0(6.4%)	29.1%	13.4(5.4%)	14.7(5.7%)	+1.3
	APAC	14.7(7.9%)	13.2(7.7%)	-1.5(-0.2p)	-0.8	-0.6	41.0(10.0%)	32.3%	7.8(8.4%)	7.0(7.8%)	-0.8
	GTSS	37.0(8.8%)	182.0(33.0%)	+145.0(+24.2p)	+147.4	-2.4	263.0(25.3%)	69.2%	21.8(10.6%)	157.5(46.3%)	+135.7

*1 Following the reorganization of the Overseas Segment, the figures for FYE3/2025 results and FYE3/2026 Forecasts have been revised.

*2 EBITA = operating profit + amortization of intangible assets through PPA following acquisitions, etc.

*3 Exchange Rate Effects refers to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units. The average rate against USD is JPY152.78 for H1 FYE3/2025 (Apr-Sep) and JPY146.03 for H1 FYE3/2026 (Apr-Sep).

*4 Of the total, new orders received for the DC business amounted to ¥460.0 billion in H1 FYE3/2025 (Apr-Sep) and ¥480.2 billion in H1 FYE3/2026 (Apr-Sep), representing a year-on-year increase of ¥20.2 billion. FYE3/2026 Forecasts does not include such figure for the DC business.

Overseas Segment | Progress in Overseas Business Transformation

- Plans to spend business transformation costs totaling **¥23.0 billion** in FY2025 in improvement of the business process and optimization of business operations to enhance our global competitiveness
- Invested in global integration of ERP and optimization of corporate functions by the end of September

Overseas Business Transformation

Integration of Functions, etc. / Enhancement of Global Competitiveness

Integration of corporate functions and IT systems, business portfolio transformation, etc.

Improvement of business process, optimization of business operations
(Formulation of cross-unit organizations)

FY24

¥30.2 billion (198)*1

FY25

¥23.0 billion (151)*2

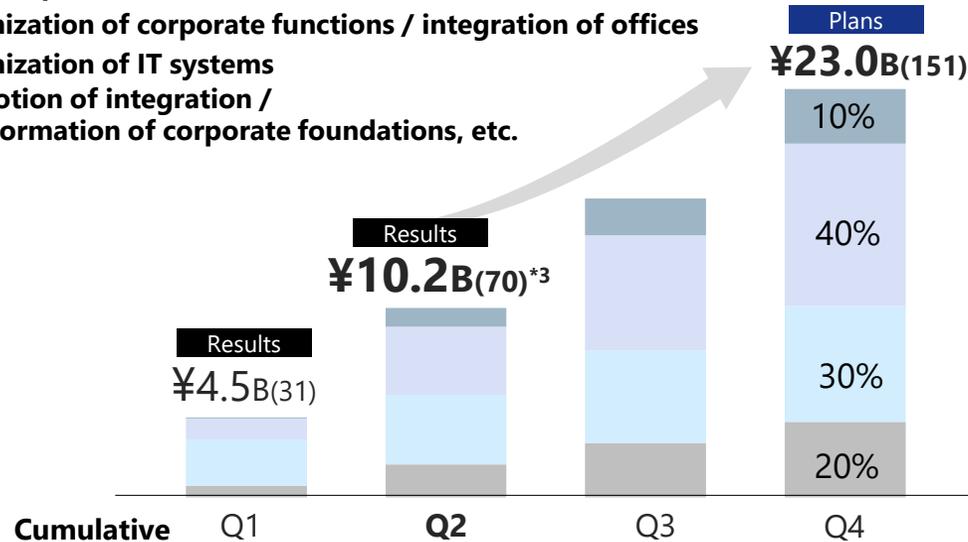
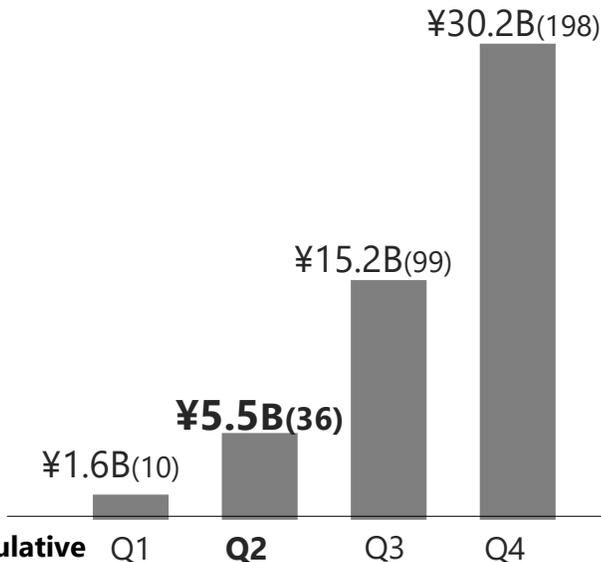
Synergy
¥30.0B~

FY26~

Business transformation costs

[Annual Expenditures]

- : Business portfolio transformation
- : Optimization of corporate functions / integration of offices
- : Optimization of IT systems
- : Promotion of integration / transformation of corporate foundations, etc.



The figures in parentheses are expressed in millions of US dollars.

*1 Actual rate for FY24: JPY152.62

*2 Assumed rate for FY25: JPY153.00

*3 Actual rate for Q2 FY25: JPY146.03

Overseas Segment | DC Business Investments

- Upon completion of the transfer of fixed assets to NTT DC REIT, we recorded the transfer gain of **\$880 million** (¥129.5 billion) in the second quarter (July-September).^{*1}
- Our investments in the DC business progressed steadily, totaling **\$962 million** (¥140.4 billion) in the first half (April-September).
- While continuing this cash recycling scheme using REITs, we will also make investments by leveraging third-party capital through joint ventures and similar arrangements to promote sustainable growth.

Transfer of Fixed Assets to NTT DC REIT

【Overview】

Six data centers previously owned by the Group (the "Target Assets") have been transferred to NTT DC REIT, a real estate investment trust that listed its stock on the Singapore Exchange on July 14, 2025.

【Details of the Target Assets】

- Location (Number of assets) : 4 in U.S., 1 in Austria, 1 in Singapore
- Leasable area : About 42,500 sq m in total
- IT load : About 90 MW in total
- Utilization rate^{*2} : 89.9%-99.4%

【Transfer Price, Book Value, Expenses, and Transfer Gain】^{*3}

Transfer price^{*4}	\$1,511M (¥222.2B)
Book value, etc.	\$631M (¥92.7B)
Transfer gain	\$880M (¥129.5B)

^{*1} Recorded the same amount in net sales and operating profit

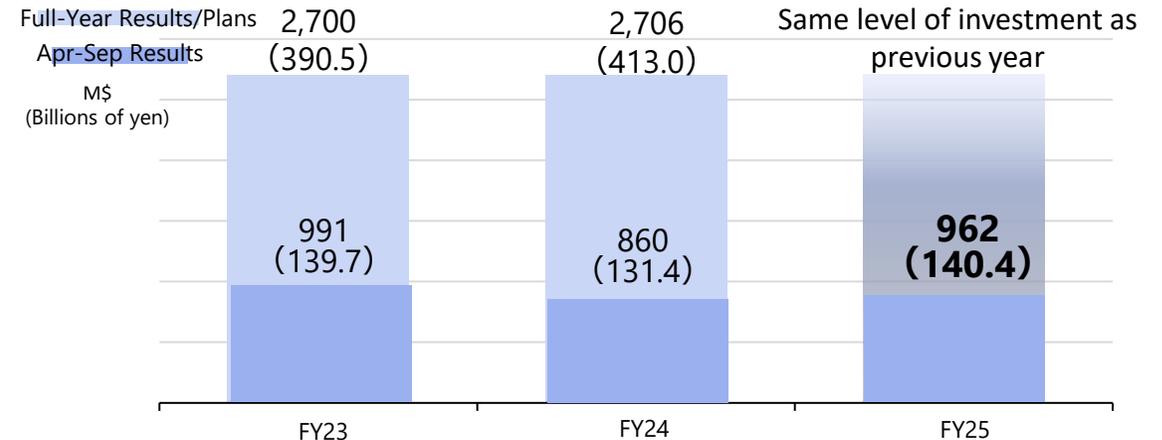
^{*2} The figure is as of Dec. 31, 2024. ^{*3} The rate on the transaction date of July 14 was JPY147.03.

^{*4} The transfer price has been finalized in accordance with a price adjustment clause of the Transfer Agreement.

^{*5} Exchange rates used are JPY141.06 for FY23 Apr-Sep Results: JPY152.78 for FY24 Apr-Sep Results: JPY146.03 for FY25 Apr-Sep Results: JPY144.65 for FY23 Full-Year Results: JPY152.62 FY24 Full-Year Results

^{*6} As the data centers transferred to NTT DC REIT continue to be operated by the Group, their power capacity is reflected in the figures.

DC Investments ^{*5}



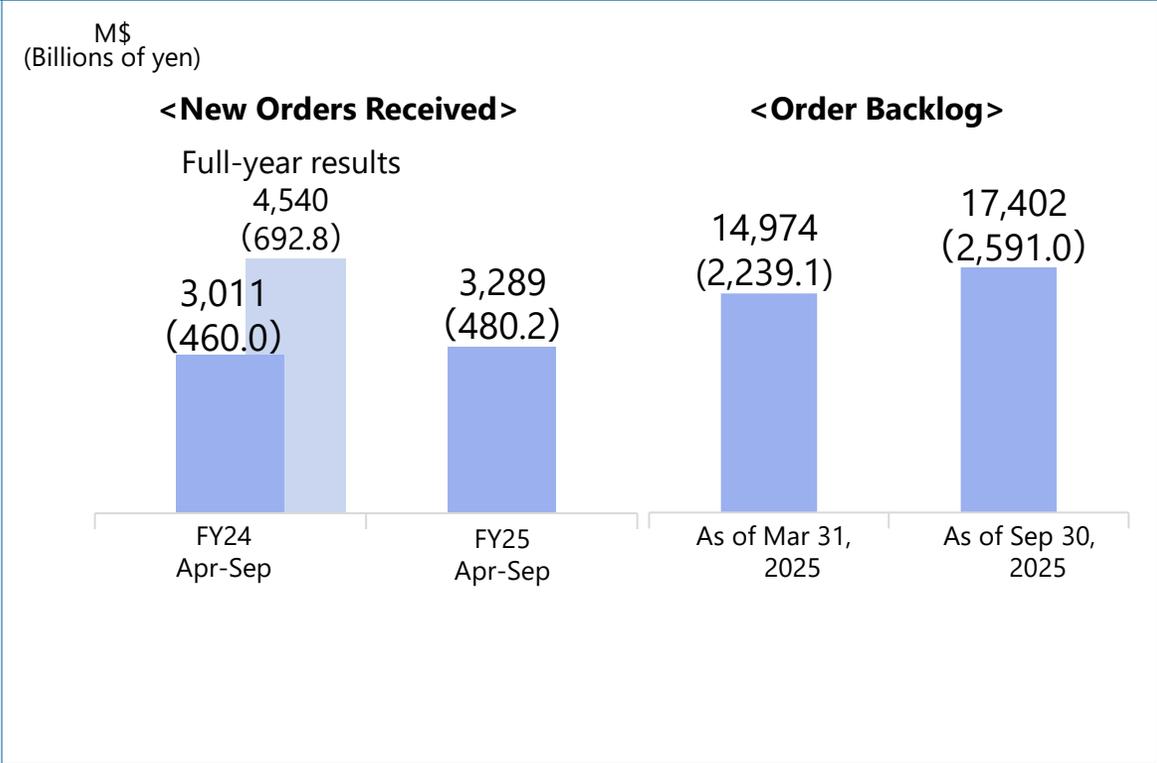
Power Capacity Provided^{*6}



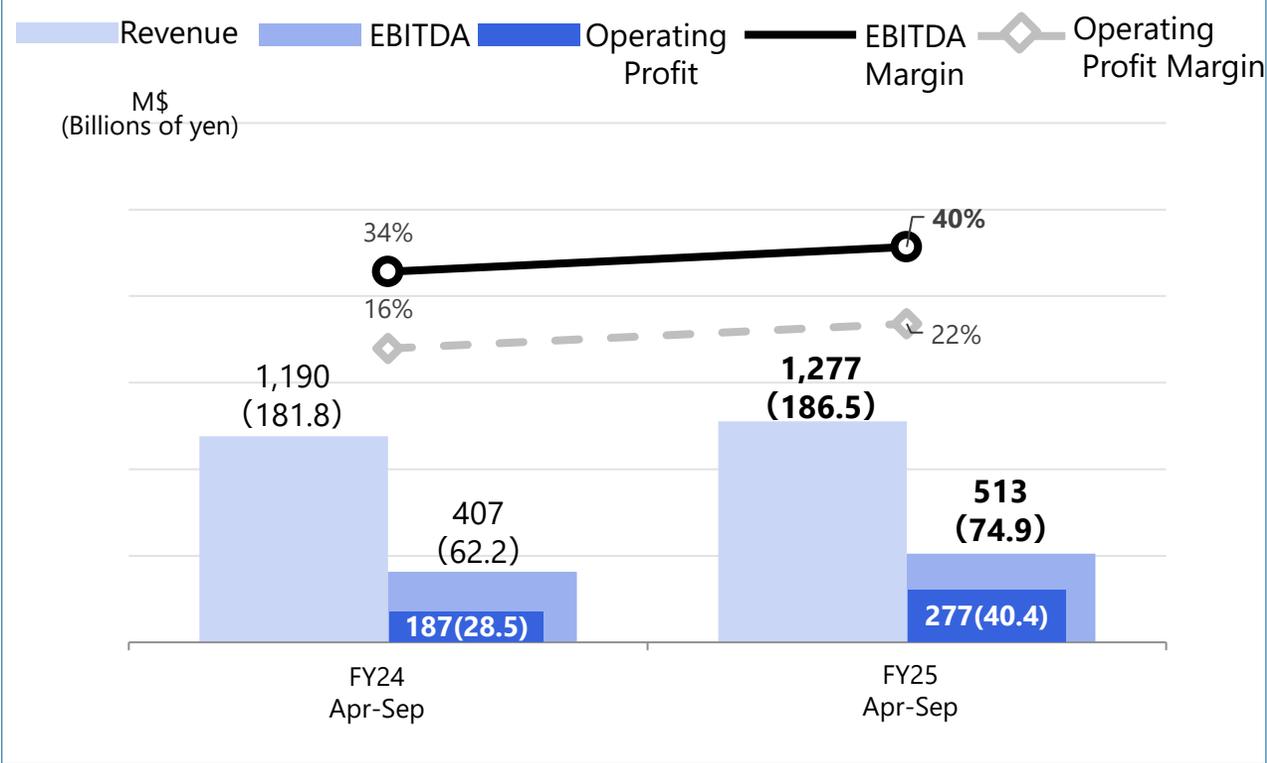
Overseas Segment | Orders Received and Operating Results for the DC Business

- New orders received increased year on year, as we won large-scale orders in the second quarter (July-September). Demand for the business remained robust.
- The DC business has been growing steadily. Excluding gain on the transfer of data centers, revenue for the first half (April-September) totaled **\$1,277 million** (up \$87 million YoY), while EBITDA came to **\$513 million** (up \$106 million).

Changes in new orders received, order backlog*



Changes in operating results (excl. gain on transfer of DCs)*

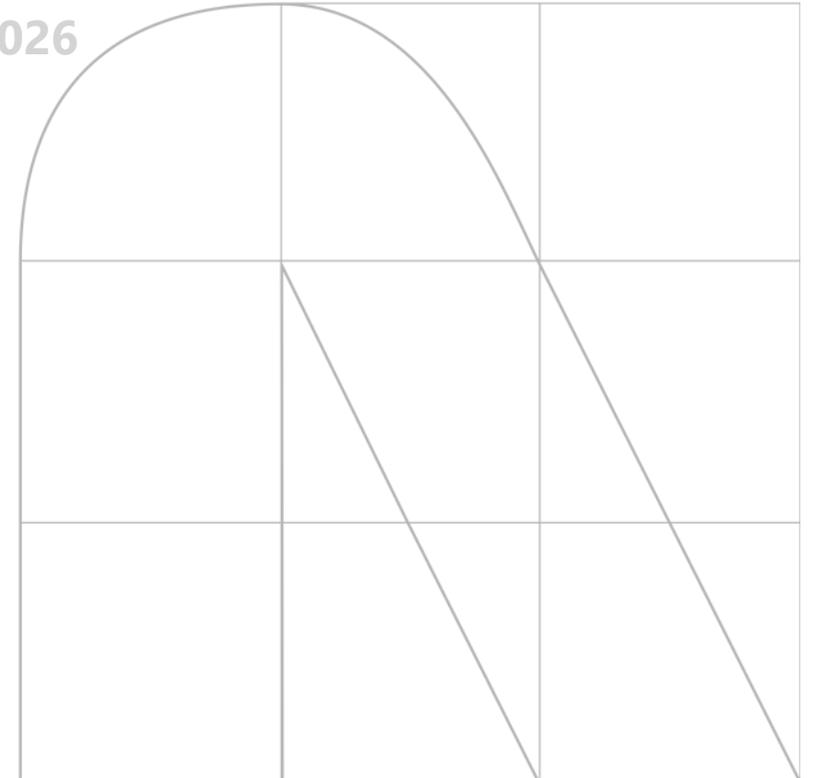


*Order backlog and operating results are calculated based on exchange rates of JPY152.78 for FY24 Apr-Sep Results, JPY152.62 for FY24 Full-Year Results, and JPY146.03 for FY25 Apr-Sep Results, while new orders received are calculated based on exchange rates of JPY149.53 for As of Mar 31, 2025, and JPY148.89 for As of Sep 30, 2025. Gain on the transfer of DCs is based on the transaction-date rate of JPY147.03.

3

Focus Areas for Quality Growth

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- 3. Focus Areas for Quality Growth**
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Focus Areas for Quality Growth

- In addition to expanding our mainstay businesses, we will strengthen our initiatives on **“AI-empowered New Value & Productivity”** and **“Next-Gen Infrastructure.”** Together with diverse partners, we aim to maximize the value delivered to society and our clients.
- We will also promote M&A and alliances to advance the social implementation of **industry-specific AI** solutions and to **deliver full-stack value.**

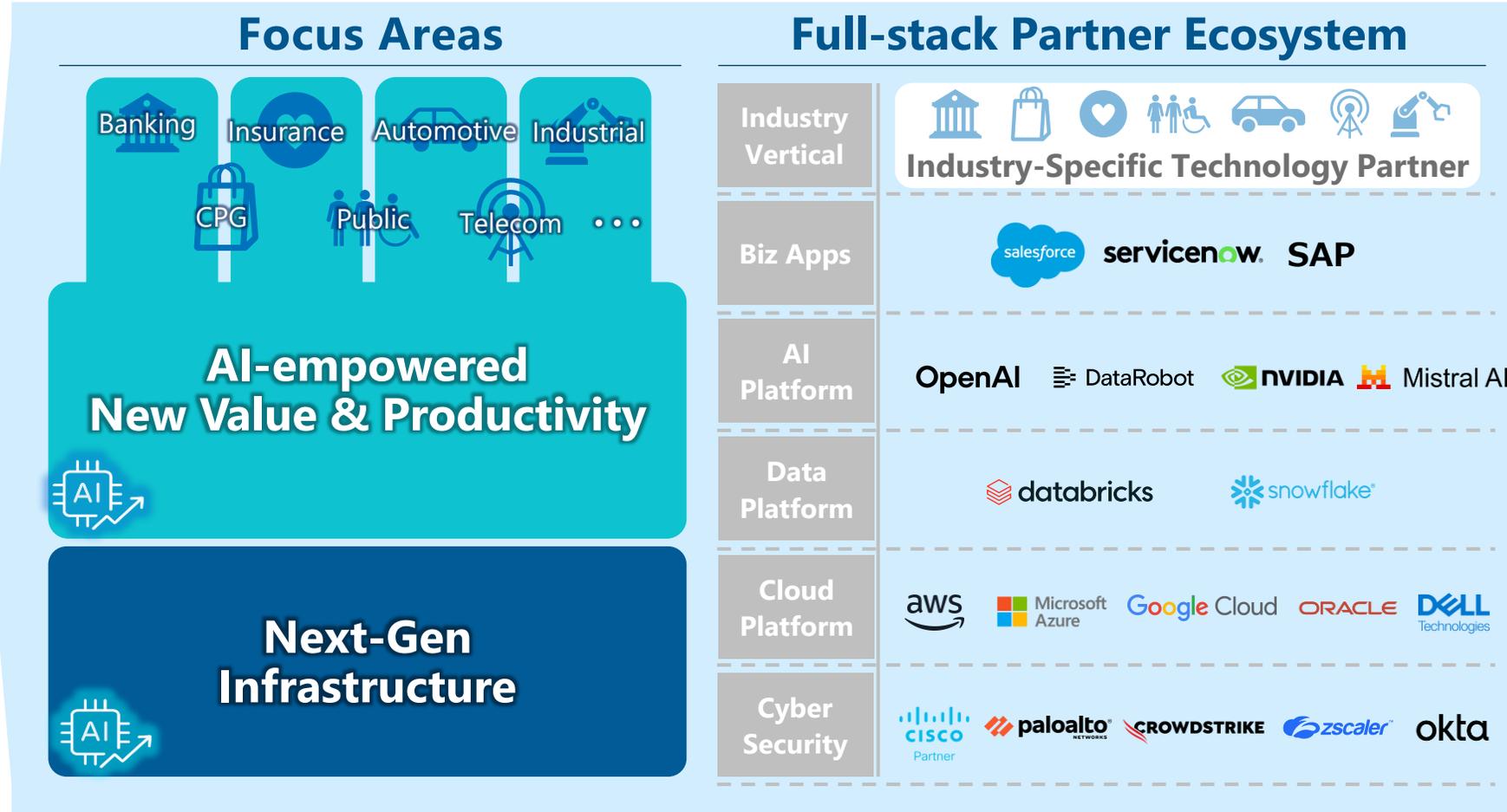
Mainstay Businesses

Consulting

IT Services

DC & Connectivity

Technology Solutions



Focus Areas for Quality Growth

Status of AI Initiatives I

In November 2025, NTT DATA Group will establish a new company in Silicon Valley, U.S., with a mission to drive the group-wide expansion of AI businesses.

AI Business Creation by Highly Skilled Talent

Recruit top-tier AI professionals from outside the Group and create AI businesses through small, yet highly skilled teams



Build a Partner Ecosystem

Foster collaborations with local AI technology vendors and startups



Lead the social implementation of cutting-edge AI technologies and create new value that helps clients solve their management challenges and achieve business success

Focus Areas for Quality Growth

Status of AI Initiatives II

Through expanding alliances with partner companies and leveraging “tsuzumi 2,” we provide services tailored to our clients’ needs and characteristics.



- In October, NTT released “tsuzumi 2,” a domestically developed large-language model.
- Aimed at enabling the provision of industry-specific generative AI solutions for highly confidential client operations



Mistral AI

- In July, NTT DATA, Inc. announced a partnership with Mistral AI to co-develop and sell private AI solutions.
- Aimed at ensuring the secure use of clients’ internal data and reducing environmental impacts at the same time

OpenAI

- In May, we launched a global strategic business alliance with OpenAI.
- As Japan’s first authorized distributor, we aim to achieve cumulative sales of 100 billion yen in OpenAI-related businesses by the end of FY2027.

Google Cloud

- In August, we concluded a global partnership with Google Cloud.
- Aimed at accelerating the adoption of industry-specific AI agents and cloud modernization

4

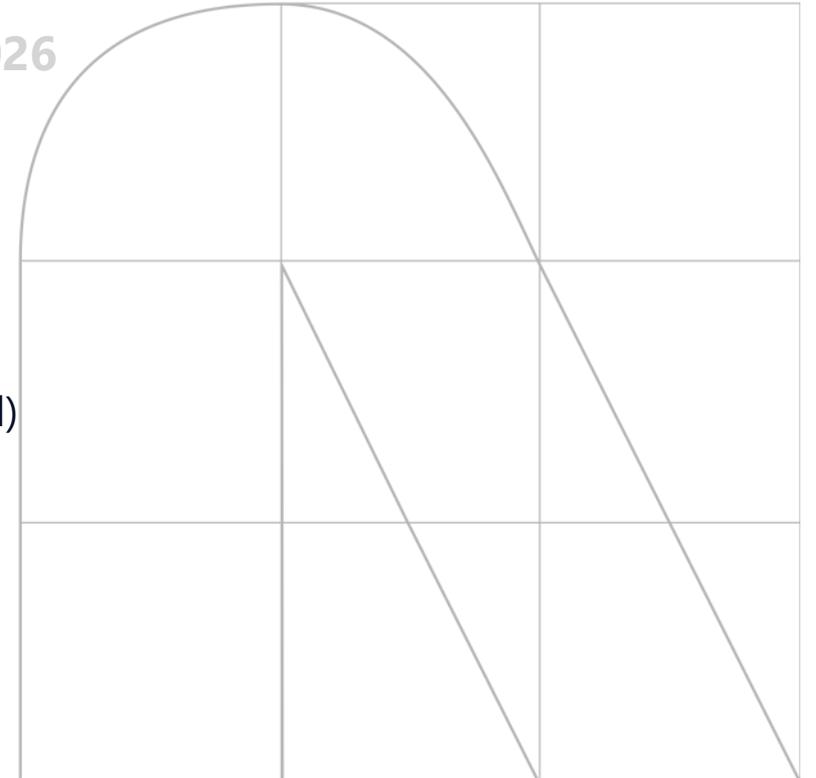
Appendices

– Details of financial results and forecasts –

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Exchange Rates / Consolidated Financial Results / New Orders Received and Order Backlog (Consolidated) / Net Sales (Consolidated) / Quarterly Results (Consolidated) / Consolidated Statement of Financial Position/ Status of the Data Center Business (Overseas Segment)



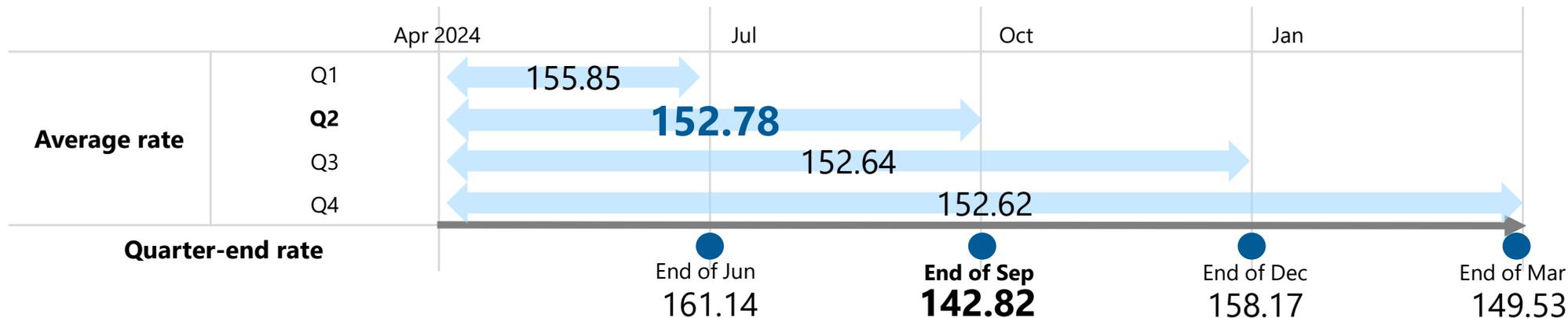
Exchange Rates

- **Exchange rates against USD** * Exchange rate effects refer to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units.

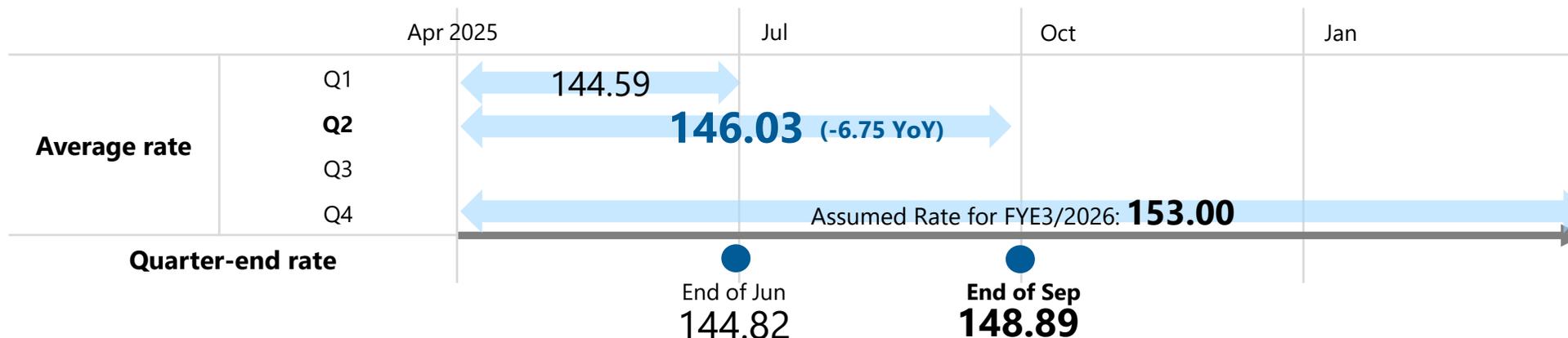
USD/JPY

(Unit: yen)

FYE3/2025



FYE3/2026



Consolidated Financial Results

(Unit: billions of yen)

	H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	YoY (Amount)
New orders received*1	2,500.4	2,749.7	+249.2
Other than DC business	2,040.4	2,269.4	+229.0
DC business	460.0	480.2	+20.2
Order Backlog*1	6,074.1	7,103.6	+1,029.5
Other than DC business	4,003.4	4,512.5	+509.1
DC business	2,070.7	2,591.0	+520.3
Net sales	2,240.1	2,360.5	+120.4
Cost of sales	1,635.0	1,649.2	+14.3
Gross profit	605.1	711.2	+106.1
SG&A expenses	456.1	442.3	-13.9
Personnel expenses	239.8	237.9	-1.9
Outsourcing expenses	85.9	87.2	+1.3
Other expenses	130.4	117.2	-13.3
Operating profit	149.0	269.0	+120.0
Operating profit margin (%)	6.7	11.4	+4.7P
Finance income and costs/Share of profit/loss of investments accounted for using equity method	-39.2	-41.0	-1.8
Profit before tax	109.8	228.0	+118.1
Income tax expense	56.1	72.4	+16.3
Profit	53.7	155.6	+101.8
Non-controlling interests	-4.1	53.4	+57.4
Attributable to shareholders of NTT DATA	57.8	102.2	+44.4
Capital investment	254.6	263.6	+9.0
Depreciation, etc.*2	149.6	151.9	+2.3

	FYE3/2025 Results	FYE3/2026 Forecasts	YoY (Amount)
	4,961.6	Excl. DC business 4,720.0	-
	4,268.8	4,720.0	+451.2
	692.8	-	-
	6,401.2	Excl. DC business 4,675.0	-
	4,162.2	4,675.0	+512.8
	2,239.1	-	-
	4,638.7	4,936.7	+298.0
	3,351.3	3,410.5	+59.1
	1,287.4	1,526.2	+238.9
	963.5	1,004.2	+40.7
	491.7		
	188.3		
	283.5		
	323.9	522.0	+198.2
	7.0	10.6	+3.6P
	-74.9	-92.0	-17.1
	249.0	430.0	+181.0
	109.7	164.0	+54.3
	139.3	266.0	+126.7
	-3.2	66.0	+69.2
	142.5	200.0	+57.6
	675.7	801.0	+125.3
	298.7	311.0	+12.3

© 2025 NTT DATA Group Corporation *1 Figures for the DC business are not included in either new orders received or order backlog for FYE3/2026 Forecasts.
*2 The figures for FYE3/2020 and beyond were calculated with lease depreciation expenses excluded.

New Orders Received and Order Backlog (Consolidated)

Details of New Orders Received (to External Clients)

(Unit: billions of yen)

		H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	FYE3/2025 Results	FYE3/2026 Forecasts
Japan	Public & Social Infrastructure	876.2	1,022.7	1,747.5	1,810.0
	Central Government and Related Agencies, Local Government, and Healthcare	389.8	406.5	662.6	691.0
	Telecom and Utility	264.4	246.4	400.2	418.0
	50.8	77.1	125.9	139.0	
	Financial	261.6	369.3	596.1	641.0
	Major Financial Institutions	103.1	92.1	251.0	215.0
	Regional Financial Institutions, Cooperative Financial Institutions	93.1	162.5	176.6	264.0
	Financial Infrastructure/Network Services, Insurance	44.0	90.9	113.3	123.0
	Enterprise	182.3	204.6	418.7	410.0
	Manufacturing and Services	55.6	98.6	120.7	178.0
Retail and Consumer Packaged Goods	44.3	39.9	94.2	104.0	
Consulting and Payments	82.4	66.2	203.7	128.0	
Overseas*	1,617.7	1,719.7	3,199.5	Excl. DC business 2,900.0	

Details of Consolidated Order Backlog

Order Backlog*	Japan	6,074.1	7,103.6	6,401.2	Excl. DC business 4,675.0
	Public & Social Infrastructure	1,894.1	2,046.9	1,830.4	1,889.0
	Financial	786.9	789.7	678.3	674.0
	Enterprise	899.3	1,023.6	932.7	1,012.0
	170.7	196.3	192.7	170.0	
Overseas*	4,175.7	5,053.6	4,566.2	Excl. DC business 2,768.0	

* Figures for the DC business are not included in either new orders received or order backlog for FYE3/2026 Forecasts.

Net Sales (Consolidated)

Details of Net Sales (to External Clients)

(Unit: billions of yen)

		H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	FYE3/2025 Results	FYE3/2026 Forecasts
Japan	Public & Social Infrastructure	870.2	924.7	1,893.9	1,910.0
	Central Government and Related Agencies, Local Government, and Healthcare	284.7	304.5	669.9	697.0
	Telecom and Utility	168.5	163.0	400.4	421.0
	62.5	72.6	141.9	142.0	
	Financial	287.3	317.1	616.9	617.0
	Major Financial Institutions	110.8	116.8	226.2	242.0
	Regional Financial Institutions, Cooperative Financial Institutions	86.5	95.4	193.6	203.0
	Financial Infrastructure/Network Services, Insurance	75.1	81.1	157.2	172.0
	Enterprise	257.6	260.6	519.0	509.0
	Manufacturing and Services	56.5	90.9	117.9	180.0
Retail and Consumer Packaged Goods	56.7	47.8	112.2	114.0	
Consulting and Payments	144.3	121.9	288.8	215.0	
Overseas	1,363.8	1,429.4	2,731.4	3,052.7	

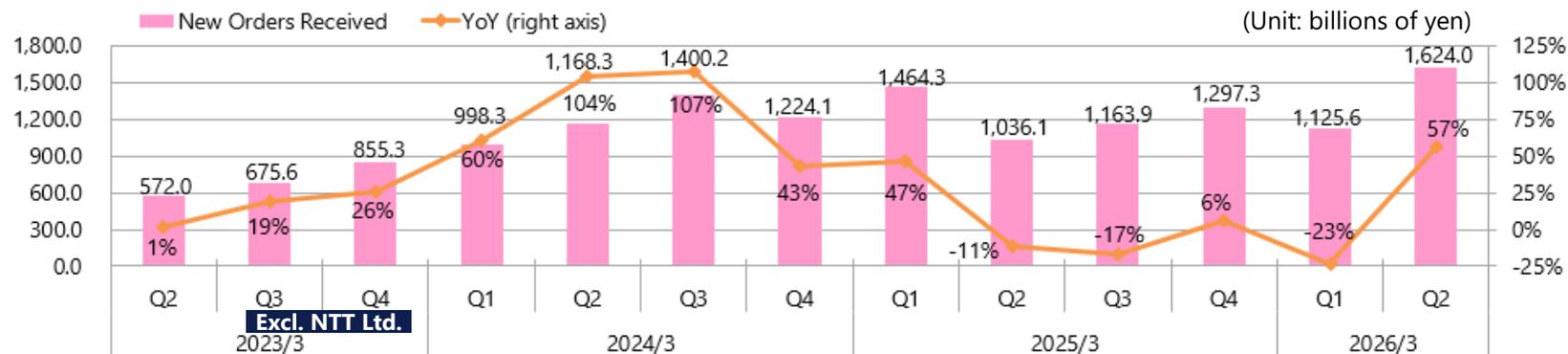
Net Sales by Product and Service (to External Clients)

Consulting	282.2	303.8	573.5	585.0
Integrated IT Solution	341.4	334.9	703.0	696.0
System & Software Development	388.6	373.5	889.9	920.0
Maintenance & Support	547.3	503.2	1,114.9	1,133.0
Data Center*	185.2	343.3	377.8	544.0
Communication Terminal Equipment Sales, etc. and others	495.3	501.8	979.5	1,058.7
Net Sales by Product and Service Total	2,240.1	2,360.5	4,638.7	4,936.7

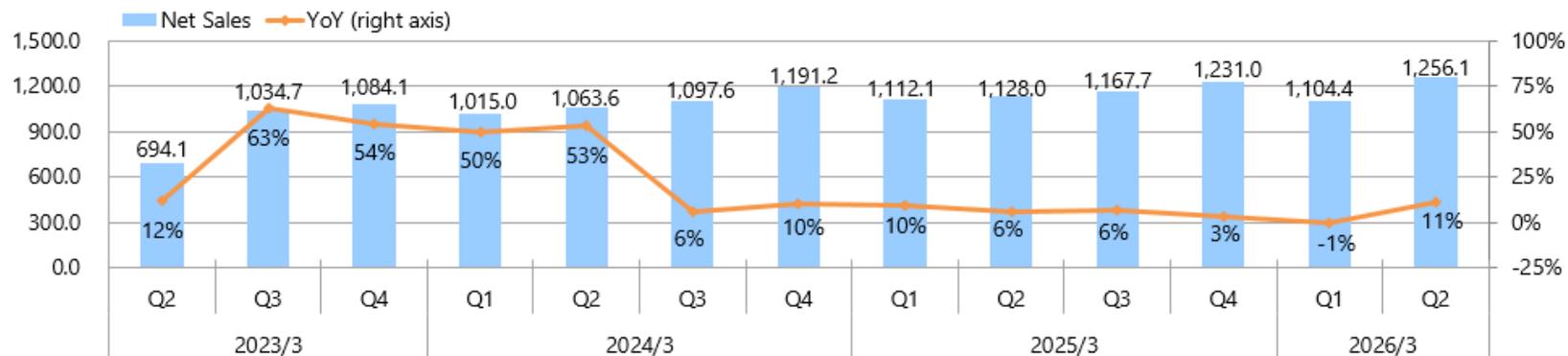
* Data Center mainly refers to figures for the DC business under GTSS.

Quarterly Results (Consolidated)

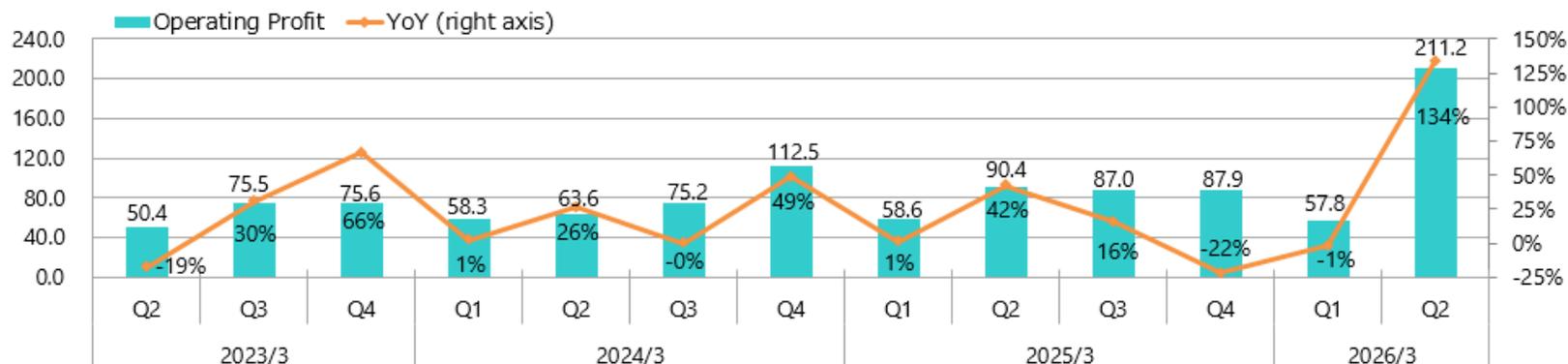
■ New Orders Received



■ Net Sales



■ Operating Profit



* NTT Ltd. was consolidated in Q3 FYE3/2023. Net sales and operating profit for Q3 FY3/2023 and beyond include those of NTT Ltd. New orders received for FYE3/2023 does not include that of NTT Ltd., but include such figure since FYE3/2024.

Consolidated Statement of Financial Position

Breakdown items are reposted.

(Unit: billions of yen)

	As of March 31, 2025	As of September 30, 2025	Change from March 31, 2024 (Amount)
Current assets	2,754.7	2,614.5	-140.2
Cash and cash equivalents	444.6	457.1	+12.4
Trade and other receivables, and contract assets	1,587.7	1,494.7	-93.1
Inventories	55.9	71.2	+15.3
Assets held for sale	93.1	0.5	-92.5
Non-current assets	5,022.7	5,244.5	+221.8
Property, plant and equipment	2,178.2	2,327.9	+149.7
Intangible assets	694.7	693.8	-0.9
Goodwill	1,351.1	1,382.6	+31.5
Other financial assets (investment securities)	98.0	141.8	+43.8
Total assets	7,777.4	7,859.0	+81.6
Current liabilities	2,833.1	2,312.6	-520.4
Trade and other payables	502.1	470.2	-31.9
Contract liabilities	471.8	475.1	+3.3
Bonds and borrowings (current)	969.7	520.1	-449.5
Non-current liabilities	2,075.8	2,516.7	+440.9
Bonds and borrowings	1,629.4	2,057.3	+427.9
Lease liabilities (non-current)	168.3	170.1	+1.8
Total liabilities	4,908.9	4,829.4	-79.5
Equity attributable to shareholders of NTT DATA	1,830.5	1,932.9	+102.5
Non-controlling interests	1,038.0	1,096.7	+58.7
Total equity	2,868.5	3,029.6	+161.1
Total liabilities and equity	7,777.4	7,859.0	+81.6
[Repost] Balance of interest-bearing liabilities*	2,599.1	2,577.5	-21.6

* Breakdown of the balance of consolidated interest-bearing liabilities (actual results for Q2 FYE3/2026): By currency, about 40% is in USD, about 35% is in other foreign currencies, and about 25% is in JPY. By variable/fixed, variable-rate borrowings account for about 30% of the total.

Status of the Data Center Business (Overseas Segment)

■ Operating results of the Data Center business *1*2*3

	H1 FYE3/2025 (Apr-Sep)	H1 FYE3/2026 (Apr-Sep)	YoY (Amount)	FYE3/2025 Results	FYE3/2026 Forecasts	YoY (Amount)	(Unit: billions of yen (M\$))	
New Orders Received	460.0(3,011)	480.2(3,289)	+20.2(+278)	692.8(4,540)				
Order Backlog (at period-end)	2,070.7(14,499)	2,591.0(17,402)	+520.3(+2,904)	2,239.1(14,974)				
Net Sales	181.8(1,190)	315.9(2,157)	+134.1(+967)	371.2(2,432)	542.7(3,547)	+171.6(+1,115)		
EBITDA	62.2(407)	204.4(1,394)	+142.2(+987)	137.0(898)	304.0(1,987)	+167.0(+1,089)		
EBITDA Margin (%) *Incl. gain on transfer of DCs	34%	65%	-	37%	56%	-		
EBITDA Margin (%) *Excl. gain on transfer of DCs	34%	40%	-	37%	42%	-		
Operating Profit (before allocation of common head-office costs)	28.5(187)	169.9(1,157)	+141.3(+971)					
Operating Profit Margin (%) *Incl. gain on transfer of DCs	16%	54%	-					
Operating Profit Margin (%) *Excl. gain on transfer of DCs	16%	22%	-					
Investment Amount	131.4(860)	140.4(962)	+9.1(+102)	413.0(2,706)	Same level of investment as previous year			
	As of March 31, 2025	As of September 30, 2025	Difference (Amount)					
Assets	2,637.0(17,635)	2,701.1(18,142)	+64.1(+506)					
Repost) Non-current assets	1,982.9(13,261)	2,134.0(14,333)	+151.1(+1,072)					
Liabilities	2,150.7(14,383)	2,095.7(14,076)	-55.0(-307)					
Repost) Interest-bearing liabilities	1,599.5(10,697)	1,621.2(10,888)	+21.7(+192)					

*1 The figures refer to internal management figures (non-audit) for calculating the balance of the DC business under GTSS. They include transactions between NTT, the parent company, and the Group, and were calculated in certain methods such as the allocation of shared costs with other businesses of the unit.

*2 EBITDA and operating profit do not include some of the common head-office costs.

*3 Gain on transfer of DCs is based on the transaction-date rate of JPY147.03.

■ Power capacity provided (in MW)

(Unit: MW, all figures are approximate)

(Unit: MW, all figures are approximate)

Overall capacity	FYE3/2025 Results (Full Year)	FYE3/2026 Plans (Full Year)	H1 Results (Apr-Sep)
New capacity	380	135	10
Current capacity (at period-end)	1,500	1,635	1,510

Capacity by region	North America	EMEA	India	APAC	Total
Current capacity (As of Sep 30, 2025)	670	430	350	60	1,510
Planned capacity (As of Sep 30, 2025)	310	225	155	105	795
Planned to start in the rest of FY2025	0	10	70	45	125

