I am Kazuhiko Nakayama from NTT DATA Group.

Thank you very much for attending the financial results briefing despite your busy schedule.

INDEX

1. **Results for the First Quarter of the Fiscal Year Ending March 31, 2026**
2. **Breakdown of Business Results, etc.**
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   – Details of financial results and forecasts –

Cautions

* Forward-looking statements in this document are based on currently available information. Actual results may differ due to various factors such as changes in the economies in Japan and overseas, trends in the information services industry, the advent of new services, and technological advancements. Accordingly, the Group assumes no obligation to guarantee the accuracy of its future performance.
* Services, products, etc., mentioned in this document are registered trademarks or trademarks of the NTT DATA Group and/or other companies.

Here is today’s agenda.

First, I will explain the financial results for the first quarter of the fiscal year ending March 31, 2026.

Please see page 4.

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Results for the First Quarter of the Fiscal Year Ending March 31, 2026

1. Results for the First Quarter of the Fiscal Year Ending March 31, 2026

- Summary of YoY Changes
- New Orders Received | YoY Changes
- Net Sales | YoY Changes
- Operating Profit | YoY Changes

2. Breakdown of Business Results, etc.

3. Appendices

(Explanation omitted)

Results for the First Quarter of the Fiscal Year Ending March 31, 2026 (Summary of YoY Changes)

- **Net sales, operating profit, and profit were roughly flat year on year, despite downward pressure from exchange rate fluctuations. However, we are on track to meet our full-year forecasts, as we expect to see the effects of REIT in the DC business.**
- **New orders received declined due to the absence of large-scale orders in the DC business seen in the previous year.**

(Unit: billions of yen)

	Q1 FYE3/2025 (Apr-Jun)	Q1 FYE3/2026 (Apr-Jun)	YoY (Amount)	YoY (Rate)	FYE3/2026 Forecasts	Progress Toward Forecasts (Rate)
Net Sales	1,112.1	1,104.4	-7.7 (Exchange Rate Effects -51)	-0.7%	4,936.7	22.4%
Operating Profit (Operating Profit Margin)	58.6 (5.3%)	57.8 (5.2%)	-0.8 (-0.0P) (Exchange Rate Effects -1.2)	-1.4%	522.0 (10.6%)	11.1%
Profit Attributable to Shareholders of NTT DATA	21.2	21.1	-0.2	-0.8%	200.0	10.5%
New Orders Received	1,464.3	1,125.6	-338.7 (Exchange Rate Effects -46.8)	-23.1%	4,720.0	-
<Ref. new orders received excluding the DC business*>	<1,066.3>	<1,085.4>	<+19.1>	<+1.8%>	<4,720.0>	<23.0%>

The figures in parentheses represent new orders received excluding the Data Center business (DC business).

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Here is the overview of the first quarter's financial results.

Year on year, net sales decreased by 7.7 billion yen, operating profit decreased by 0.8 billion yen, and profit decreased by 0.2 billion yen.

As you see, net sales, operating profit, and profit were roughly flat year on year despite downward pressure from exchange rate fluctuations.

Meanwhile, new orders received decreased by 338.7 billion yen due to the absence of large-scale orders in the Data Center business seen in the previous fiscal year.

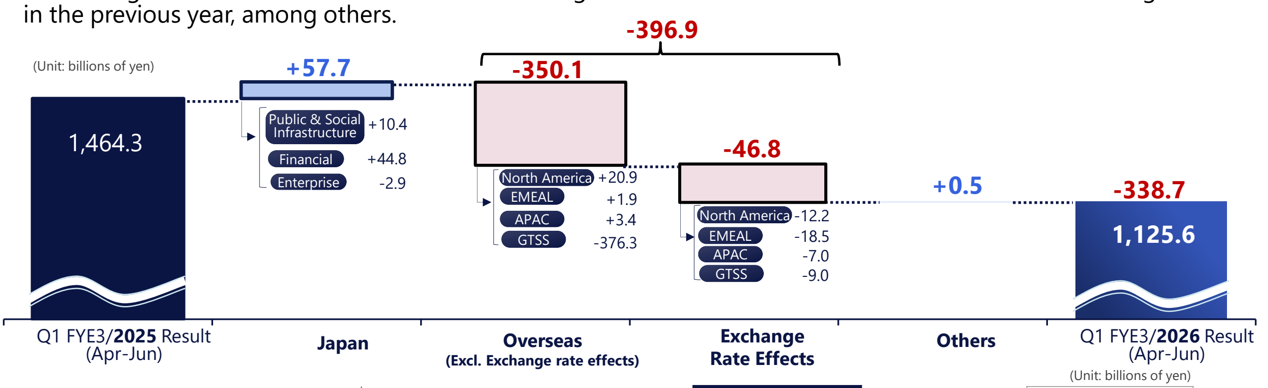
Against our full-year forecasts, we have achieved results almost in line with our expectation and expect to see the effects of REIT in the second quarter.

Details for each item will be explained on the following pages.

Please see page 5.

New Orders Received | YoY Changes (Results of Q1 FYE3/2026)

Despite an increase in the Japan Segment which secured large-scale orders, new orders received overall declined due to exchange rate fluctuations and the absence of large-scale orders in the DC business of the Overseas Segment seen in the previous year, among others.



(Unit: billions of yen)

New Orders Received	FYE3/2025 Apr–Jun	FYE3/2026 Apr–Jun	YoY (Amount)	FYE3/2026 Forecasts	2025 Apr-Jun Progress Toward Forecasts
Total	1,464.3	**1,125.6**	**-338.7**	Excl. DC business 4,720.0	-
Japan	464.1	**521.9**	**+57.7**	1,810.0	28.8%
Overseas(*)	997.2	**600.4**	**-396.9**	Excl. DC business 2,900.0	-
Others	2.9	**3.4**	**+0.5**	10.0	34.3%

(*) Of the total, new orders received for the DC Business came to ¥398.0 billion in FYE3/2025 Apr-Jun and ¥40.2 billion in FYE3/2026 Apr-Jun. The DC business is not included in FYE3/2026 Forecasts.

First, new orders received decreased by 338.7 billion yen year on year.

In the Japan Segment, new orders received increased by 57.7 billion yen, backed by the acquisition of large-scale orders in the Public & Social Infrastructure and Financial businesses, etc.

In the Overseas Segment, we won large-scale orders in North America.

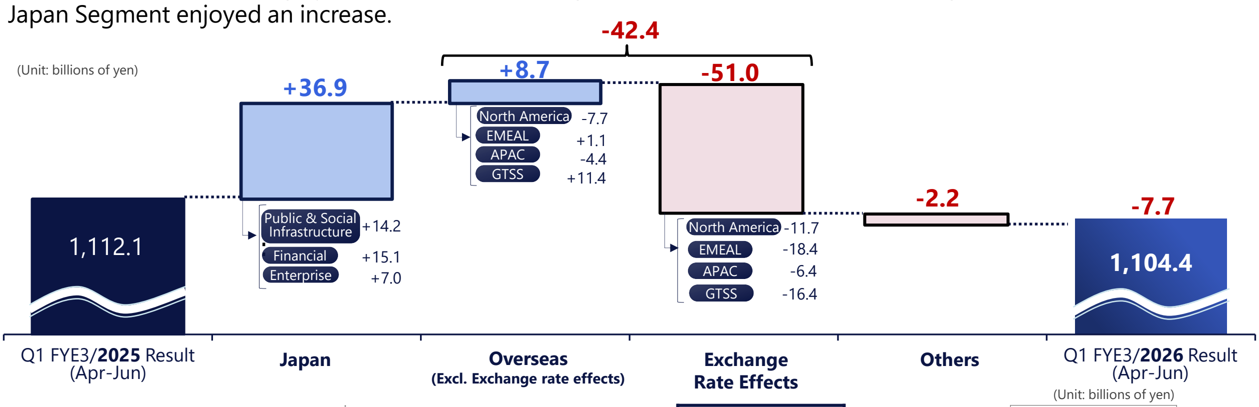
The Data Center business of the Global Technology and Solution Services unit suffered a steep decline due to the absence of large-scale orders seen in the first quarter of the previous fiscal year.

The Data Center business posts ups and downs in new orders received depending on the timing for receiving large-scale orders.

Please see page 6.

Net Sales | YoY Changes （Results of Q1 FYE3/2026)

Net sales overall were roughly flat as the Overseas Segment saw a decline due to exchange rate fluctuations, while the Japan Segment enjoyed an increase.



(Unit: billions of yen)

Net Sales	FYE3/2025 Apr–Jun	FYE3/2026 Apr–Jun	YoY Comparison (Amount)	FYE3/2026 Forecasts	2025 Apr-Jun Progress Toward Forecasts
Total	1,112.1	1,104.4	-7.7	4,936.7	22.4%
Japan	421.2	**458.1**	+36.9	1,959.0	23.4%
Overseas	697.6	**655.2**	-42.4	3,052.7	21.5%
Others	-6.7	**-8.9**	-2.2	-75.0	-

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Let’s move on to net sales.

Net sales overall declined by 7.7 billion yen year on year, including a negative impact of 51.0 billion yen from exchange rate fluctuations. Excluding the exchange rate effects, however, net sales increased.

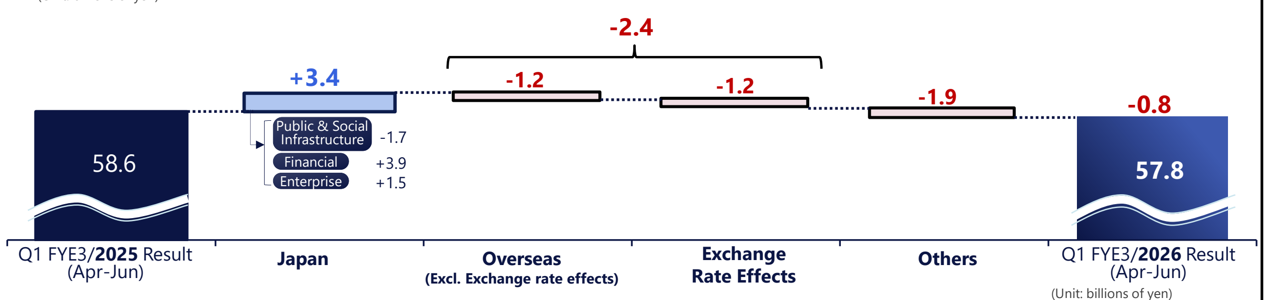
In the entire Japan Segment, net sales rose by 36.9 billion yen, buoyed by increases in all the Public & Social Infrastructure, Financial, and Enterprise businesses.

In the Overseas Segment, net sales decreased in North America and APAC excluding the effects of exchange rates, but those in the Global Technology and Solution Services unit expanded steadily. Net sales in the Segment overall increased by 8.7 billion yen excluding the effects of exchange rates.

Please see page 7.

Operating Profit | YoY Changes (Results of Q1 FYE3/2026)

Operating profit overall was also roughly flat as the Overseas Segment saw a decline, while the Japan Segment enjoyed an increase in line with higher net sales.



(Unit: billions of yen)

Operating Profit (operating profit margin)	FYE3/2025 Apr–Jun	FYE3/2026 Apr–Jun	YoY Comparison (Amount)	FYE3/2026 Forecasts	2025 Apr-Jun Progress Toward Forecasts
Total	58.6 (5.3%)	57.8 (5.2%)	-0.8 (-0.0P)	522.0 (10.6%)	11.1%
Japan	31.9	35.3	+3.4	212.0	16.6%
Overseas	17.5	15.1	-2.4	307.0	4.9%
Others	9.3	7.4	-1.9	3.0	-

Next, let’s take a look at operating profit.

Operating profit overall decreased by 0.8 billion yen year on year, including a negative impact of 1.2 billion yen from exchange rate fluctuations

In the Japan Segment, operating profit increased by 3.4 billion yen in line with higher net sales.

Operating profit in the Overseas Segment decreased by 1.2 billion yen excluding the effects of exchange rates, as the overseas business transformation costs increased by 3.0 billion yen, despite net sales in the Segment increasing by 8.7 billion yen without the effects of exchange rates.

Please see page 9.

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Breakdown of Business Segments, etc.

(Explanation omitted)

Breakdown of Japan Segment Results

New orders received, net sales, and operating profit all increased year on year.

- **New orders received** in the Public & Social Infrastructure business were robust thanks to large-scale orders for Telecom and Utility, while those in the Financial business increased sharply, buoyed by large-scale orders for Financial Instructure/Network Services, Insurance.
- **Net sales** increased in all the three businesses, mainly backed by orders received for Telecom and Utility and for Regional Financial Institutions, Cooperative Financial Institutions, etc.
- **Operating profit** increased in the Financial and Enterprise businesses which enjoyed higher net sales, while operating profit in the Public & Social Infrastructure business decreased due to the absence of orders for the central government.

(Unit: billions of yen)		FYE3/2025 Apr-Jun	FYE3/2026 Apr-Jun	YoY (Amount)	FYE3/2026 Forecasts	2025 Apr-Jun Progress Toward Forecasts
New Orders Received		464.1	**521.9**	**+57.7**	1,810.0	28.8%
Repost	Public & Social Infrastructure	220.8	**231.2**	**+10.4**	691.0	33.5%
	Financial	132.9	**177.7**	**+44.8**	641.0	27.7%
	Enterprise	93.9	**90.9**	**-2.9**	410.0	22.2%
Net Sales		421.2	**458.1**	**+36.9**	1,959.0	23.4%
Repost	Public & Social Infrastructure	162.1	**176.3**	**+14.2**	866.0	20.4%
	Financial*	157.9	**173.0**	**+15.1**	749.0	23.1%
	Enterprise	132.4	**139.4**	**+7.0**	554.0	25.2%
Operating Profit (operating profit margin)		31.9 (7.6%)	**35.3(7.7%)**	**+3.4 (+0.1P)**	212.0 (10.8%)	16.6%
Repost	Public & Social Infrastructure	16.7 (10.3%)	**15.0 (8.5%)**	**-1.7 (-1.8P)**	120.0 (13.9%)	12.5%
	Financial	15.2 (9.6%)	**19.1 (11.1%)**	**+3.9 (+1.4P)**	85.0 (11.3%)	22.5%
	Enterprise	13.2 (10.0%)	**14.7 (10.5%)**	**+1.5 (+0.6P)**	68.0 (12.3%)	21.6%

(*) For FYE3/2025 Apr-Jun in the Financial business, the assumptions for the elimination of intercompany transactions have been revised to match those used in FYE3/2026 Forecasts (a negative impact of ¥11.5 billion in net sales).

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Here is the breakdown of Japan Segment results.

The Japan Segment achieved year-on-year increases in all the items – new orders received, net sales, and operating profit.

The Public & Social Infrastructure business increased in net sales and decreased in operating profit. The mixed result came as SG&A expenses for strengthening the sales structure had increased as planned, and highly profitable projects for the central government undertaken in the previous year had been completed.

Please see page 10.

Breakdown of Overseas Segment Results (North America, EMEAL , APAC)

North America enjoyed a rise in operating profit despite lower net sales, while EMEAL posted a drop in operating profit despite higher net sales excluding exchange rate effects. APAC suffered drops in both net sales and operating profit.

- **New orders received** increased in all the units excluding exchange rate effects, supported by large-scale orders in North America, an expansion in cloud and security businesses, etc.
- **Net sales** declined in North America due to the completion of existing projects and the shrinkage in public-sector projects following a change of government. In APAC, net sales declined in Australia and other regions that deal with large-scale businesses.
- **EBITA** in North America increased thanks to lower SG&A expenses, while that in EMEAL declined due to continued sluggishness in Germany, etc.

(Unit: billions of yen) *Notes are presented on page 11.		FYE3/2025 Apr-Jun	FYE3/2026 Apr-Jun	YoY (Amount)	Excl. Exchange Rate Effects(*2)	Exchange Rate Effects(*2)	FYE3/2026 Forecasts	2025 Apr-Jun Progress Toward Forecasts
New Orders Received	North America	147.6	**156.4**	**+8.7**	**+20.9**	-12.2	850.0	18.4%
	EMEAL	254.7	**238.1**	**-16.7**	**+1.9**	-18.5	1,215.0	19.6%
	APAC	94.2	**90.5**	**-3.7**	**+3.4**	-7.0	478.0	18.9%
Net Sales	North America	169.6	**150.2**	**-19.4**	**-7.7**	- 11.7	716.0	21.0%
	EMEAL	253.4	**236.0**	**-17.3**	**+1.1**	-18.4	1,068.0	22.1%
	APAC	92.9	**82.1**	**-10.8**	**-4.4**	-6.4	421.0	19.5%
EBITA(*1) (EBITA Margin)	North America	7.6 (4.5%)	**8.9 (6.0%)**	**+1.3 (+1.5p)**	**+2.0**	-0.7	62.0 (8.7%)	14.4%
	EMEAL	8.5 (3.4%)	**4.3 (1.8%)**	**-4.3 (-1.6p)**	**-3.9**	-0.3	68.0 (6.4%)	6.3%
	APAC	6.9 (7.4%)	**6.2 (7.6%)**	**-0.7 (+0.2p)**	**-0.2**	-0.5	42.0 (10.0%)	14.8%

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From here, I will explain the results of the Overseas Segment.

North America enjoyed a rise in operating profit despite lower net sales, while EMEAL posted a drop in operating profit despite higher net sales excluding the effects of exchange rates. APAC suffered drops in both nest sales and operating profit.

The lower net sales in North America resulted from the completion of existing profits in the healthcare area and a reduction in public-sector projects following a change in the government.

The lower operating profit in EMEAL is attributable to lower profit in Germany, etc. Against our full-year forecasts, we are behind and the outlook for achieving the forecasts is bleak at the moment. Yet, we aim to achieve them by implementing best practices and controlling costs more effectively on a global scale.

The declines in net sales and operating profit in APAC stemmed from the sluggish performance in Australia, a region that deals with large-scale businesses. However, some of our problems have been resolved, and in addition, we are strengthening our sales structure and taking other steps toward recovery.

Please see page 11.

Breakdown of Overseas Segment Results (GTSS)

The GTSS (Global Technology and Solution Services) unit posted an increase in operating profit despite lower net sales.

- **New orders received** decreased sharply due to the absence of large-scale orders in the DC business seen in the previous year.
- **Net sales** increased excluding exchange rate effects. The DC business increased, backed by steady execution of the order backlog, while the SAP business also saw an increase amid steady transition to cloud infrastructure, etc.
- **EBITA** increased in the DC business in line with higher net sales.

(Unit: billions of yen)	FYE3/2025 Apr-Jun	FYE3/2026 Apr-Jun	YoY (Amount)	Excl. Exchange Rate Effects(*2)	Exchange Rate Effects(*2)	FYE3/2026 Forecasts	2025 Apr-Jun Progress Toward Forecasts
New Orders Received(*3)	500.7	**115.4**	**-385.3**	**-376.3**	-9.0	Excl. DC business 357.0	–
Net Sales	215.6	**210.6**	**-5.0**	**+11.4**	-16.4	1,058.7	19.9%
EBITA(*1) (EBITA Margin)	16.1 (7.5%)	**24.7 (11.7%)**	**+8.6 (+4.2p)**	**+10.5**	-1.9	263.0 (24.8%)	9.4%

(*1) EBITA = operating profit + amortization of intangible assets through PPA following acquisitions, etc.
(*2) Exchange Rate Effects refer to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units. The average rate against USD was JPY155.85 for FYE3/2025 Apr-Jun and JPY144.59 for FYE3/2026 Apr-Jun.
(*3) Of the total, new orders received for the DC business came to ¥398.0 billion in FYE3/2025 Apr-Jun and ¥40.2 billion in FYE3/2026 Apr-Jun (a YoY decline of ¥357.7 billion). The DC business is not included in FYE3/2026 Forecasts.

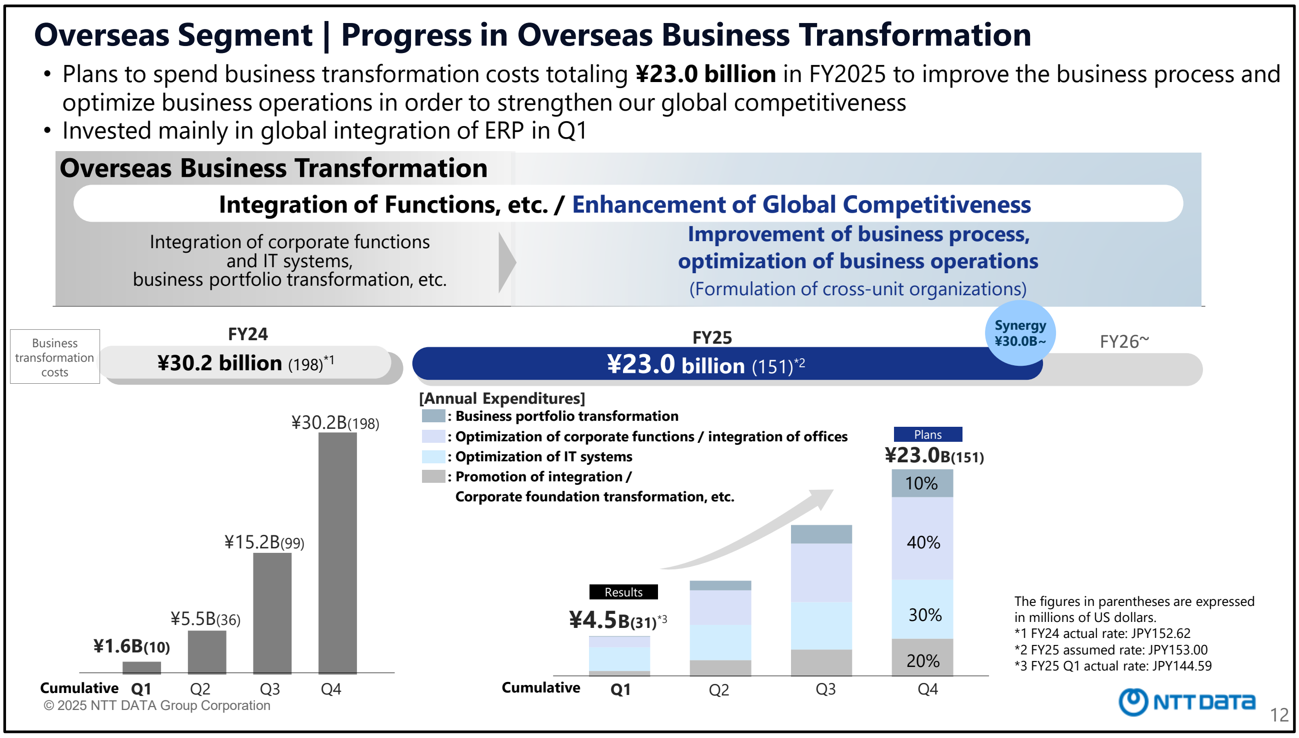
This page provides the results of the Global Technology and Solution Services unit.

New orders received declined year on year due to the absence of large-scale orders in the Data Center business.

Net sales and EBITA increased excluding the effects of exchange rates.

The EBITA ratio increased year on year, mainly reflecting the fact that there were more low-profitability initial construction projects in the previous year.

Please see page 12.



Next, I would like to explain the progress of our overseas business transformation.

Up to the previous year, we were mainly working on the integration of corporate functions and IT systems. From the current fiscal year, we rather focus on the improvement of the business process and optimization of business operations in order to strengthen our global competitiveness.

In the first quarter, we spent 4.5 billion yen mainly in ERP integration.

Please see page 13.

Overseas Segment | Investment, etc. in the DC Business

- The transfer of fixed assets to NTT DC REIT has been completed, and associated revenue and profits will be recorded in Q2 (July-September).
- Investment in Q1 progressed steadily, totaling **$496 (¥71.7 billion)**.
- The total capacity as of the end of June 2025 came to approximately 1,500MW, and an additional capacity of about 135MW will be provided by March 31, 2026.

Transfer of Fixed Assets to NTT DC REIT

【Overview】
Six data centers owned by the Group (the "Target Assets") have been transferred to NTT DC REIT, a real estate investment trust that listed its stock on the Singapore Exchange on July 14, 2025.

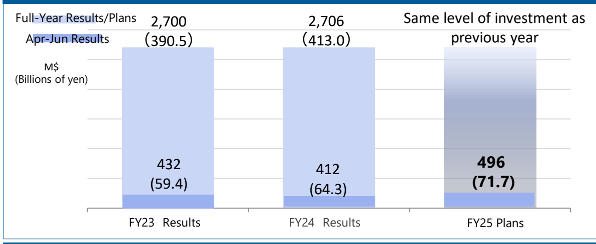
【Details of the Target Assets】
- Location (Number of assets) : 4 in U.S., 1 in Australia, 1 in Singapore
- Leasable area : About 42,500 sq m in total
- IT load : About 90 MW in total
- Utilization rate*1 : 89.9%-99.4%

【Transfer Price, Book Value, and Transfer Gain】*2*3

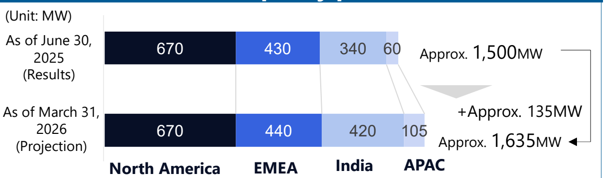
Transfer price	$1,500M (¥229.5B)
Book value	$557M (¥85.2B)
Transfer gain (estimate)	$943M (¥144.3B)

*1 The figure is as of Dec. 31, 2024.
*2 The figures were converted at FYE3/2026 assumed rate of JPY153.00.
*3 The figures are as of March 31, 2025 and may differ depending on actual rates, etc.
*4 Exchange rates used are FY23 Apr-Jun Results: JPY137.49, FY24 Apr-Jun Results: JPY155.85, FY25 Apr-Jun Results: JPY144.59, FY23 Full-Year Results: JPY144.65, and FY24 Full-Year Results: JPY152.62

Investment in DC *4



Power capacity provided



* The figures include the capacity at the data centers that have been transferred to the REIT, as they continue to be operated by the NTT DATA Group.

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From this page, I will explain the status of the Data Center business.

The transfer of fixed assets to NTT DC REIT was completed in July, and we expect to record 943 million U.S. dollars in net sales and almost the same amount of operating profit in the second quarter.

The investment in the business also progressed steadily, amounting to 496 million U.S. dollars in the first quarter (larger than the same period of the previous fiscal year).

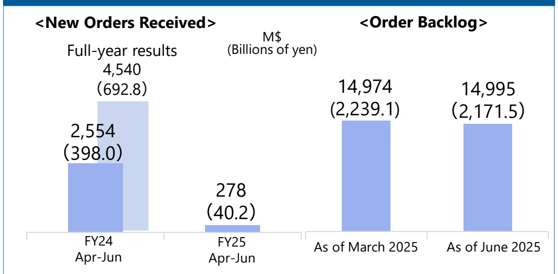
Please see page 14.

Overseas Segment | Orders Received, Financial Results of the DC Business

- Demand remained strong, despite a decline in new orders received due to the absence of large-scale orders seen in the previous year.
- The business remained steady with net sales in Q1 totaling $665M (up $77M), and EBITDA coming to $264M (up $75M).

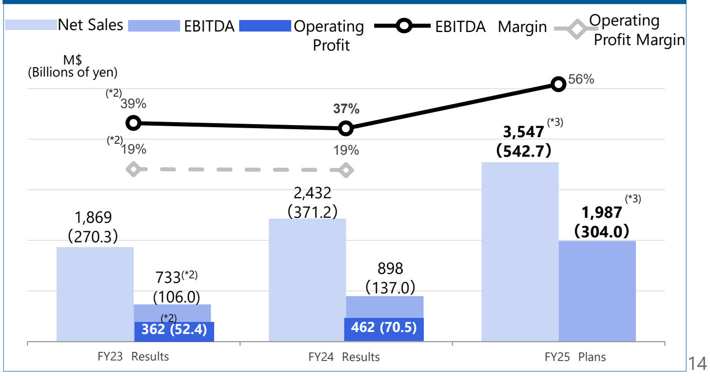
	Net sales		EBITDA <EBITDA Margin>			Operating Profit <OP Margin>		
Apr-Jun in FY2025	$665M	(¥96.1 billion)	$264M	(¥38.2 billion)	40%	$146M	(¥21.1 billion)	22%
YoY	+$77M	(+¥4.6 billion)	+$75M	(+¥8.6 billion)	+8Pt	+$64M	(+¥8.3 billion)	+8Pt

Changes in new orders received, order backlog[*1]



*1 Exchange rates used are FY24 Apr-Jun Results: JPY155.85, FY25 Apr-Jun Results: JPY144.59, FY23 Full-Year Results: JPY144.65, FY24 Full-Year Results: JPY152.62, FY25 Plans: JPY153.00
*2 Exclude the one-time factor totaling $108M gain on transfer of DCs
*3 Include the gain on transfer of fixed assets to REIT
*4 For detailed assumptions for other calculations, please refer to page 24.

Full-year results/plans[*1]



14

This page provides orders received and financial results of the Data Center business.

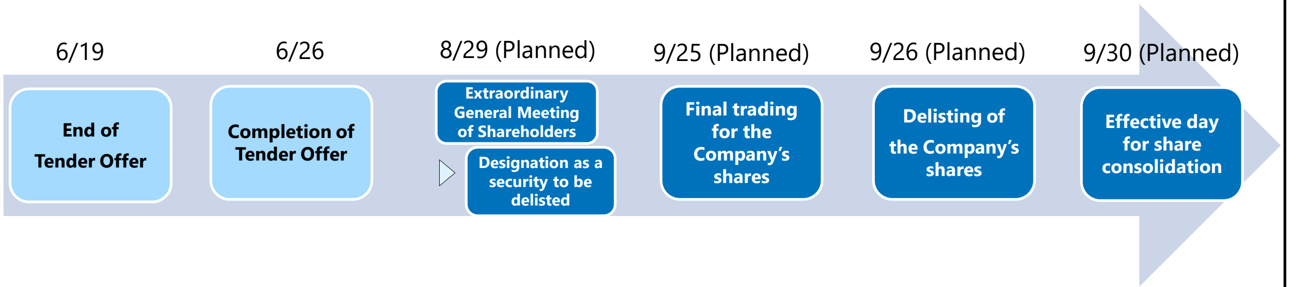
As I explained in the page for the Global Technology and Solution Services unit, the Data Center business has been making steady progress with improved profitability

Please see page 15.

NTT's Tender Offer for the Company's Shares

- NTT's tender offer for the Company's common shares, which was announced on May 8, 2025, was successfully completed with NTT's ownership ratio rising to 81.75%.
- Upon approval of the share consolidation proposal*1 at the Extraordinary General Meeting of Shareholders to be held on August 29, 2025, the Company is set to become a wholly-owned subsidiary of NTT on September 30, 2025.

<Schedule>



*1 Upon completion of the share consolidation, the number of shares held by each shareholder other than the Tender Offeror will be less than one share (i.e., a fractional share).

This page shows the status of NTT's tender offer for the Company's shares and upcoming events.

NTT's tender offer for the Company's shares, which was announced on May 8, 2025, was successfully completed with NTT's ownership ratio rising to 81.75%.

Upon approval of the share consolidation proposal at the Extraordinary General Meeting of Shareholders to be held on August 29, 2025, the Company is set to become a wholly-owned subsidiary of NTT on September 30, 2025.

This concludes my presentation.
Thank you very much for your attention.

3

Appendices

– Details of financial results and forecasts –

(Explanation omitted)

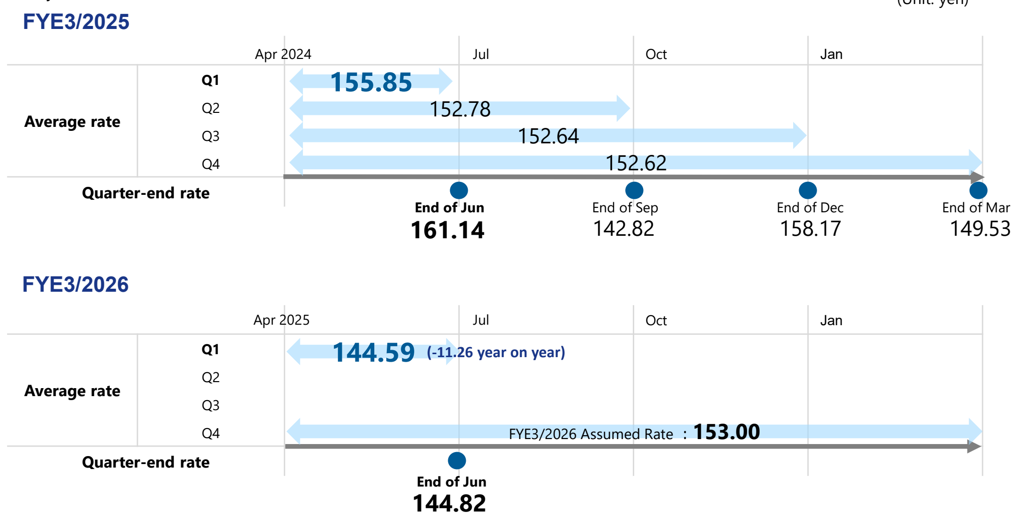
Exchange Rates

- Exchange rates against USD

* Exchange rate effects refer to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units.

Currency (USD/JPY)

(Unit: yen)



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(Explanation omitted)

Overview of Consolidated Financial Results

(Unit: billions of yen)

	Q1 FYE3/2025 (Apr-Jun)	Q1 FYE3/2026 (Apr-Jun)	YoY (Amount)	FYE3/2025 Results	FYE3/2026 Forecasts	YoY (Amount)
New Orders Received(*1)	1,464.3	1,125.6	-338.7	4,961.6	Excl. DC Business 4,720.0	-
Other than DC Business	1,066.3	1,085.4	+19.1	4,268.8	4,720.0	+451.2
DC Business	398.0	40.2	-357.7	692.8	-	-
Order Backlog(*1)	6,541.7	6,478.2	-63.5	6,401.2	Excl. DC Business 4,675.0	-
Other than DC Business	4,208.7	4,306.7	+97.9	4,162.2	4,675.0	+512.8
DC Business	2,333.0	2,171.5	-161.5	2,239.1	-	-
Net Sales	1,112.1	1,104.4	-7.7	4,638.7	4,936.7	+298.0
Cost of Sales	819.7	796.9	-22.8	3,351.3	3,410.5	+59.1
Gross Profit	292.4	307.5	+15.1	1,287.4	1,526.2	+238.9
SG&A Expenses	233.7	249.7	+15.9	963.5	1,004.2	+40.7
Personnel Expenses	124.3	135.1	+10.8	491.7		
Outsourcing Expenses	41.9	52.2	+10.4	188.3		
Other Expenses	67.6	62.3	-5.3	283.5		
Operating Profit	58.6	57.8	-0.8	323.9	522.0	+198.2
Operating Profit Margin(%)	5.3	5.2	-0.0P	7.0	10.6	+3.6P
Finance Income and Costs/Share of profit (loss) of investments accounted for using equity method	-16.7	-18.9	-2.2	-74.9	-92.0	-17.1
Profit Before Tax	41.9	38.9	-3.0	249.0	430.0	+181.0
Income Tax Expense and Others	20.7	17.8	-2.9	106.6	230.0	+123.4
Income tax expense	24.7	21.5	-3.2	109.7		
Profit attributable to non-controlling interests	- 4.1	-3.8	+0.3	-3.2		
Profit Attributable to Shareholders of NTT DATA	21.2	21.1	-0.2	142.5	200.0	+57.6
Capital Expenditures	126.8	133.4	+6.6	675.7	801.0	+125.3
Depreciation, etc.(*2)	73.3	74.4	+1.2	298.7	311.0	+12.3

(*1) The DC business is not included in either new orders received or order backlog for FYE3/2026 Forecasts.
(*2) The figures for FYE3/2020 and beyond were calculated with lease depreciation expenses excluded.

NTT DATA

(Explanation omitted)

Consolidated Net Sales

Details of Consolidated Net Sales (for External Clients)

(Unit: billions of yen)

			Q1 FYE3/2025 (Apr-Jun)	Q1 FYE3/2026 (Apr-Jun)	FYE3/2025 Results	FYE3/2026 Forecasts
Japan			413.7	449.1	1,893.9	1,910.0
by Product and Service	Public & Social Infrastructure		132.4	145.7	669.9	697.0
		Central Government and Related Agencies, Local Government, and Healthcare	80.0	78.7	400.4	421.0
		Telecom and Utility	27.7	37.0	141.9	142.0
	Financial		139.6	153.5	616.9	617.0
		Major Financial Institutions	54.5	56.5	226.2	242.0
		Regional Financial Institutions, Cooperative Financial Institutions	43.4	46.5	193.6	203.0
		Financial Infrastructure/Network Services, Insurance	36.8	39.4	157.2	172.0
	Enterprise		121.9	128.6	519.0	509.0
		Manufacturing and Services	26.7	44.8	117.9	180.0
		Retail and Consumer Packaged Goods	27.1	23.2	112.2	114.0
		Consulting and Payments	68.1	60.5	288.8	215.0
Overseas			695.0	651.8	2,731.4	3,052.7

Net Sales by Product and Service (for External Clients)

	Q1 FYE3/2025 (Apr-Jun)	Q1 FYE3/2026 (Apr-Jun)	FYE3/2025 Results	FYE3/2026 Forecasts
Consulting	143.3	142.8	573.5	585.0
Integrated IT Solution	168.4	184.4	703.0	696.0
System & Software Development	184.1	177.6	889.9	920.0
Maintenance & Support	276.0	273.5	1,114.9	1,133.0
Data Center(*)	93.1	109.6	377.8	544.0
Communication Terminal Equipment Sales, etc. and others	247.3	216.3	979.5	1,058.7
Net Sales by Product and Service Total	1,112.1	1,104.4	4,638.7	4,936.7

(*) Mainly refers to figures of the DC business of the Global Technology Services unit

(Explanation omitted)

New Orders Received and Order Backlog (Consolidated)

Details of Consolidated New Orders Received (for External Clients)

(Unit: billions of yen)

			Q1 FYE3/2025 (Apr-Jun)	Q1 FYE3/2026 (Apr-Jun)	FYE3/2025 Results	FYE3/2026 Forecasts
Japan			464.1	521.9	1,747.5	1,810.0
Repost	Public & Social Infrastructure		220.8	231.2	662.6	691.0
		Central Government and Related Agencies, Local Government, and Healthcare	158.2	133.7	400.2	418.0
		Telecom and Utility	22.1	48.1	125.9	139.0
	Financial		132.9	177.7	596.1	641.0
		Major Financial Institutions	60.2	52.1	251.0	215.0
		Regional Financial Institutions, Cooperative Financial Institutions	43.6	43.1	176.6	264.0
		Financial Infrastructure/Network Services, Insurance	21.9	67.3	113.3	123.0
	Enterprise		93.9	90.9	418.7	410.0
		Manufacturing and Services	26.7	37.4	120.7	178.0
		Retail and Consumer Packaged Goods	25.0	18.1	94.2	104.0
		Consulting and Payments	42.1	35.3	203.7	128.0
Overseas(*)			997.2	600.4	3,199.5	Excl. DC business 2,900.0

Details of Consolidated Order Backlog

			Q1 FYE3/2025 (Apr-Jun)	Q1 FYE3/2026 (Apr-Jun)	FYE3/2025 Results	FYE3/2026 Forecasts
Order Backlog(*)			6,541.7	6,478.2	6,401.2	Excl. DC business 4,675.0
Repost	Japan		1,866.2	1,957.3	1,830.4	1,889.0
		Public & Social Infrastructure	771.0	765.6	678.3	674.0
		Financial	888.9	975.0	932.7	1,012.0
		Enterprise	178.8	184.1	192.7	170.0
	Overseas(*)		4,671.4	4,517.1	4,566.2	Excl. DC business 2,768.0

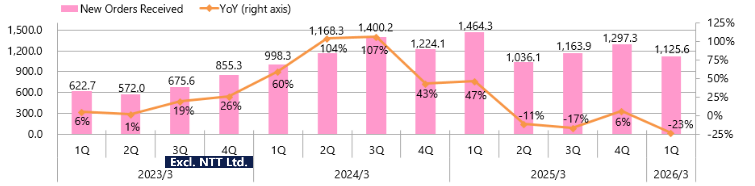
(*) The DC business is not included in either new orders received or order backlog for FYE3/2026 Forecasts.

(Explanation omitted)

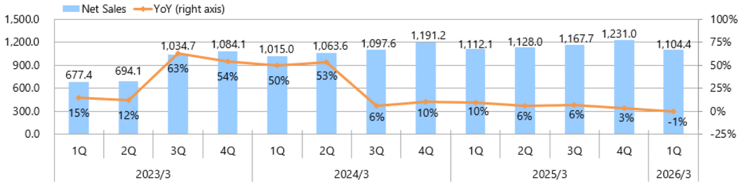
Quarterly Results (Consolidated)

(Unit: billions of yen)

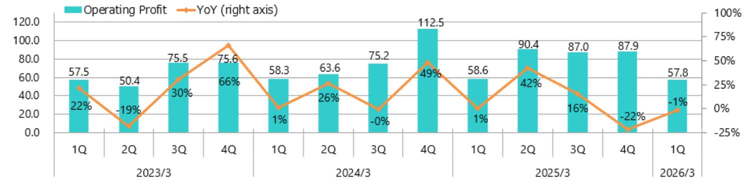
■ New Orders Received



■ Net Sales



■ Operating Profit



(*) NTT Ltd. was consolidated in Q3 FYE3/2023. Net sales and operating profit include those of NTT Ltd. from Q3 FYE3/2023. New orders received of NTT Ltd. is not included in FYE3/2023, but included in FYE3/2024.

(Explanation omitted)

Consolidated Statement of Financial Position

Breakdown items are reposted.

(Unit: billions of yen)

	As of March 31, 2025	As of June 30, 2025	Difference from the end of the previous fiscal year (Amount)
Current assets	2,754.7	2,637.3	-117.4
Cash and cash equivalents	444.6	502.1	+57.5
Trade and other receivables, and contract assets	1,587.7	1,366.9	-220.9
Inventories	55.9	67.4	+11.5
Assets held for sale	93.1	100.8	+7.8
Non-current assets	5,022.7	5,066.5	+43.8
Property, plant and equipment	2,178.2	2,236.3	+58.1
Intangible assets	694.7	689.0	-5.7
Goodwill	1,351.1	1,336.4	-14.7
Other financial assets (investment securities)	98.0	103.6	+5.6
Total assets	7,777.4	7,703.8	-73.6
Current liabilities	2,833.1	2,743.8	-89.3
Trade and other payables	502.1	458.4	-43.7
Contract liabilities	471.8	482.1	+10.2
Bonds and borrowings	969.7	938.1	-31.6
Non-current liabilities	2,075.8	2,108.9	+33.1
Bonds and borrowings	1,629.4	1,658.6	+29.2
Lease liabilities	168.3	166.7	-1.6
Total liabilities	4,908.9	4,852.7	-56.2
Equity attributable to shareholders of NTT DATA	1,830.5	1,827.9	-2.6
Non-controlling interests	1,038.0	1,023.2	-14.8
Total equity	2,868.5	2,851.1	-17.4
Total liabilities and equity	7,777.4	7,703.8	-73.6
[Repost] Balance of interest-bearing debt(*)	2,599.1	2,596.7	-2.3

(*) Breakdown of the consolidated interest-bearing debt balance (actual results for Q1 FYE3/2026): By currency, about 50% is in USD, about 25% is in other foreign currencies, and about 25% is in JPY. By variable/fixed, variable-rate borrowings account for about 40% of the total.

NTT DATA

(Explanation omitted)

Breakdown of Overseas Segment Results

(Unit: billions of yen)

		FYE3/2025 Apr-Jun	FYE3/2026 Apr-Jun	YoY (Amount)	Excl. Exchange Rate Effects(*2)	Exchange Rate Effects(*2)	YoY (Rate)	FYE3/2026 Forecasts	2025 Apr-Jun Progress Toward Forecasts
Net Sales		**697.6**	**655.2**	**-42.4**	**+8.7**	**-51.0**	**-6.1%**	**3,052.7**	**21.5%**
Repost	North America	169.6	150.2	-19.4	-7.7	-11.7	-11.4%	716.0	21.0%
	EMEAL	253.4	236.0	-17.3	+1.1	-18.4	-6.8%	1,068.0	22.1%
	APAC	92.9	82.1	-10.8	-4.4	-6.4	-11.6%	421.0	19.5%
	GTSS	215.6	210.6	-5.0	+11.4	-16.4	-2.3%	1,058.7	19.9%
EBITA(*1) (EBITA Margin)		**30.8 (4.4%)**	**28.7 (4.4%)**	**-2.0 (-0.0p)**	**+0.2**	**-2.2**	**-6.7%**	**364.0 (11.9%)**	**7.9%**
Repost	North America	7.6 (4.5%)	8.9 (6.0%)	+1.3 (+1.5p)	+2.0	-0.7	+17.6%	62.0 (8.7%)	14.4%
	EMEAL	8.5 (3.4%)	4.3 (1.8%)	-4.3 (-1.6p)	-3.9	-0.3	-50.1%	68.0 (6.4%)	6.3%
	APAC	6.9 (7.4%)	6.2 (7.6%)	-0.7 (+0.2p)	-0.2	-0.5	-9.6%	42.0 (10.0%)	14.8%
	GTSS	16.1 (7.5%)	24.7 (11.7%)	+8.6 (+4.2p)	+10.5	-1.9	+53.1%	263.0 (24.8%)	9.4%
New Orders Received(*3)		**997.2**	**600.4**	**-396.9**	**-350.1**	**-46.8**	**-39.8%**	Excl. DC business **2,900.0**	**–**
Repost	North America	147.6	156.4	+8.7	+20.9	-12.2	+5.9%	850.0	18.4%
	EMEAL	254.7	238.1	-16.7	+1.9	-18.5	-6.5%	1,215.0	19.6%
	APAC	94.2	90.5	-3.7	+3.4	-7.0	-3.9%	478.0	18.9%
	GTSS (*3)	500.7	115.4	-385.3	-376.3	-9.0	-76.9%	Excl. DC business 357.0	–

(*1) EBITA = operating profit + amortization of intangible assets through PPA following acquisitions, etc.
(*2) Exchange Rate Effects refer to the amounts affected by differences in exchange rates between the current fiscal year and the previous fiscal year, when USD-denominated results are converted into the yen, in all units. The average rate against USD was JPY155.85 for FYE3/2025 Apr-Jun and JPY144.59 for FYE3/2026 Apr-Jun.
(*3) Of the total, new orders received for the DC business came to ¥398.0 billion in FYE3/2025 Apr-Jun and ¥40.2 billion in FYE3/2026 Apr-Jun (a YoY decline of ¥357.7 billion). The DC business is not included in FYE3/2026 Forecasts.

(Explanation omitted)

Status of the Data Center Business (Overseas Segment)

■ Revenue, etc. of the Data Center business [*1*2]

(Unit: billions of yen)

	Q1 FYE3/2025 (Apr-Jun)	Q1 FYE3/2026 (Apr-Jun)	YoY (Amount)	FYE3/2025 Results (Full Year)	FYE3/2026 Forecasts (Full Year)	YoY (Amount)
New Orders Received	398.0	40.2	-357.7	692.8		
Order Backlog (at period-end)	2,333.0	2,171.5	-161.5	2,239.1		
Net Sales	91.5	96.1	+4.6	371.2	542.7	+171.6
EBITDA	29.6	38.2	+8.6	137.0	304.0	+167.0
EBITDA Margin (%)	32%	40%	-	37%	56%	-
Operating Profit (before allocation of common head office costs)	12.8	21.1	+8.3			
Operating Profit Margin (%)	14%	22%	-			
Investment Amount	64.3	71.7	+7.4	413.0		

	As of March 31, 2025	As of June 30, 2026	Difference from the end of the previous fiscal year (Amount)
Assets	2,637.0	2,673.7	+36.7
Repost) Non-current assets	1,982.9	2,043.3	+60.4
Liabilities	2,150.7	2,176.8	+26.1
Repost) Interest-bearing debt	1,599.5	1,658.2	+58.7

(*1) The figures refer to internal management figures (non-audit) for calculating the balance of the DC business of the Global Technology Services unit. They include transactions between NTT, the parent company, and the Group, and were calculated in certain methods such as the allocation of shared costs with other businesses of the unit.

(*2) EBITDA and operating profit do not include some of the common head-office costs.

■ Power capacity provided (in MW)

・Overall capacity

(Unit: MW, all figures are approximate)

	FYE3/2025 Results (Full Year)	FYE3/2026 Plans (Full Year)	Q1 Results (Apr-Jun)
New capacity	380	135	0
Current capacity (at period-end)	1,500	1,635	1,500

・Capacity by region

(Unit: MW, all figures are approximate)

	North America	EMEA	India	APAC	Total
Current capacity (As of June 30, 2025)	670	430	340	60	1,500
Planned capacity (As of June 30, 2025)	310	220	160	105	795
Planned to start in FY2025	0	10	80	45	135

(Explanation omitted)

(Explanation omitted)